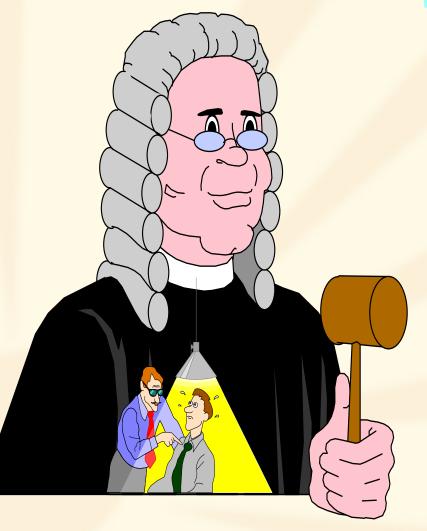
## Do you swear ...?"

Examination & Cross-Examination of an Expert



#### featuring:

#### R.Troy Mulder, Esq.

Riley Bennett & Egloff, LLP, Indianapolis, IN As the Examining Attorney

#### Bryce H. Bennett, Jr., Esq.

Riley Bennett & Egloff, LLP, Indianapolis, IN As the Cross-Examining Attorney

#### Jose Pienkagura, Esq.

The Hunt Corporation As the Judge

#### Robert Decker, V.P.

**The Hunt Corporation As the Lay Witness** 

#### Fredric L. Plotnick, Esq., P.E.

ENPROMAC, Jenkintown, PA
As the Expert Witness & Program Moderator

## R. Troy Mulder, Esq.

Direct Examination

#### RILEY BENNETT & EGLOFF, LLP

18th FLOOR ~ ONE AMERICAN SQUARE ~ BOX 82035 INDIANAPOLIS, INDIANA 46282-003

TELEPHONE: (317) 636-8000 FACSIMILE: (317) 636-



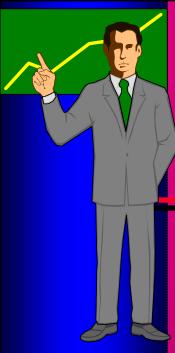
# Bryce H. Bennett, Jr., Esq.

Gross Examination

- Riley Bennett & Egloff, LLP
  - 18th FLOOR ~ ONE AMERICAN SQUARE ~ BOX 82035 INDIANAPOLIS, INDIANA 46282-003
  - 317-636-8000 BBennett@rbelaw.com
- Founding partner Riley Bennett & Egloff
  - a full service Indianapolis Law Firm with 30 attorneys
- Civil Trial Lawyer 22 years
- Member ABA Forum on Construction
- Member International Association
  - of Defense Counsel- Construction Law committee

President Elect- Indianapolis Bar Foundation

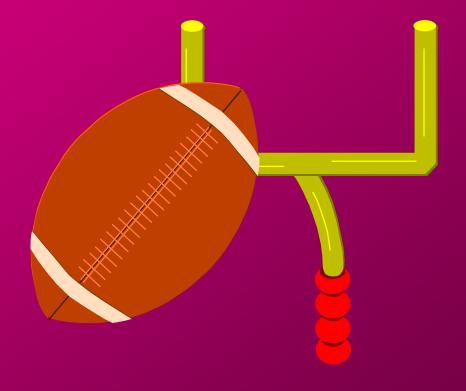




## Robert Decker, V.P.

The Lay Witness

Purdue University

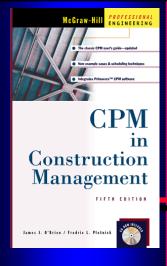




# "Hon." Jose Pienknagura, Esq. Presiding







# Fredric L. Plotnick, Esq., P.E. The Expert

- Engineering & Property Management Consultants, Inc. Benson Manor #117 Jenkintown PA 19046 215-885-3733 fplotnick@fplotnick.com
- CPM Scheduling since 1975
- Professional Engineer and Attorney -- PA, NJ, FL
- Professor of Engineering -- Drexel U. -- Phila. PA
- Co-Author: *CPM in Construction Management*
- Past President PSPE-Phila.
- Member ASCE, AACE, ABA Forum on Construction

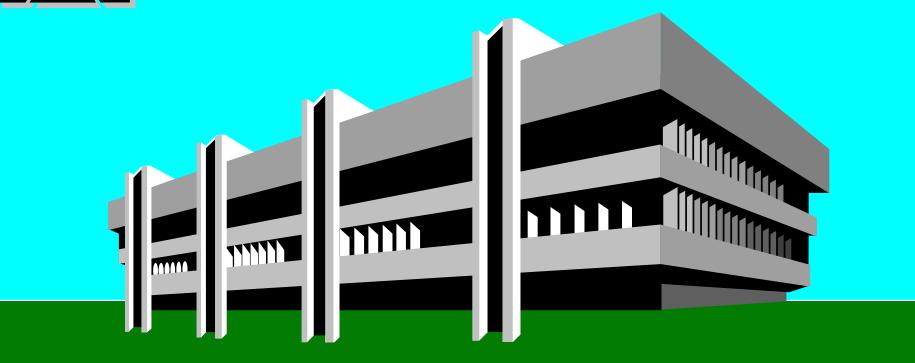
# What is Expected of a Lay Witness



- Answer truthfully
  - You *may* present facts in their best light but
  - Be a WITNESS and not an advocate
- Answer factually of your personal knowledge
  - Do not offer what you have heard from others
  - Do not offer opinions
- Answer the question asked
  - and no more
  - understand the attorney may have a reason for not having you tell of matters which you deem important



#### Describe the company, the project and the problems

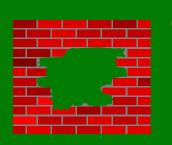


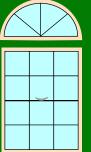
















- Listen carefully and understand the question
  - Do not try to anticipate the next question
  - Your job is to relate the facts -- not match wits with the attorney
- Answer as briefly as truthfulness permits
  - Answer only the question asked
  - Do not give attorney excuse to ask another question
  - If you do not know or are uncertain, say so
  - But do not abuse this to avoid "bad news"
  - Do not attempt to explain
  - If it is important, your attorney will bring out on re-direct or through other witnesses or in his or her closing





- Tell the factfinder what you are going to prove
- Show the factfinder how you reached conclusions
- Summarize how the facts support conclusions
- State the facts upon which you rely
- State the process of where those facts lead
- Live by one set of rules
- If assumed "facts" can be disputed ...
- Be prepared to show where alternate facts lead



# The Role of the Judge GUIDELINES FOR ADMISSIBILITY OF EXPERT TESTIMONY

- Experts play an important role in civil litigation
- The Judge's overarching goal as "GATEKEEPER" is to make certain that an expert, whether basing testimony upon professional studies or personal experience, uses the same intellectual rigor that the expert would use in everyday practice
- Focus of admissibility is on methodology used and the reasonableness of use of the approach, rather than on the ultimate conclusions generated by the methodology



## The Role of the Judge

Continued

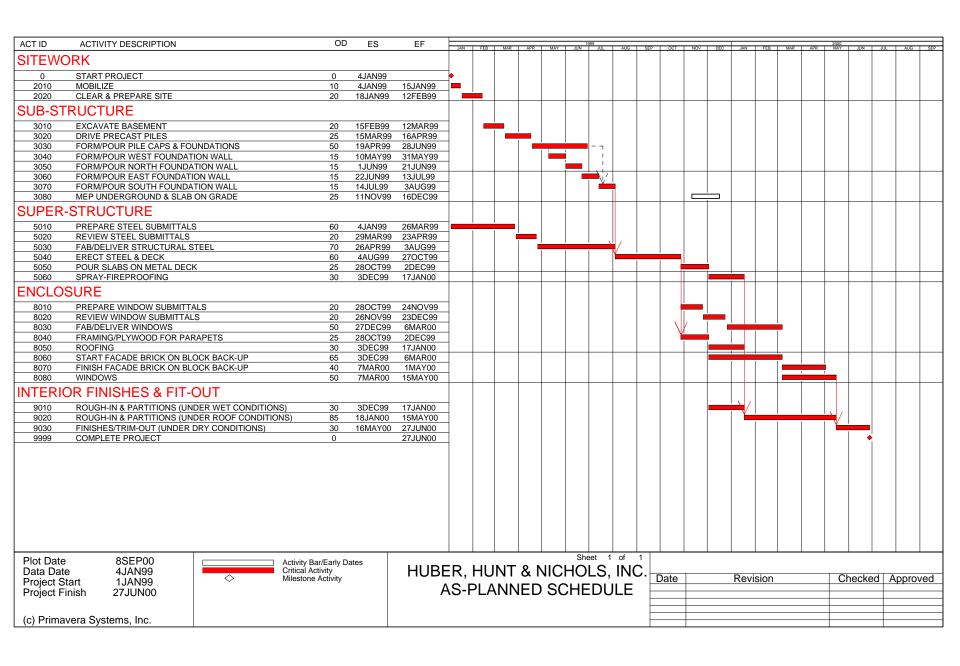
- The Judge must determine whether expert's testimony is both RELEVANT to the task at hand and rest on a RELIABLE foundation
- Federal Rules of Evidence requires an expert be QUALIFIED through knowledge, skill, experience, training or education
- Even if the Judge finds the expert to be qualified and the testimony to be relevant and reliable, the Judge also must consider whether proposed testimony should be excluded because of other concerns

# Direct Examination

### **Direct Examination**

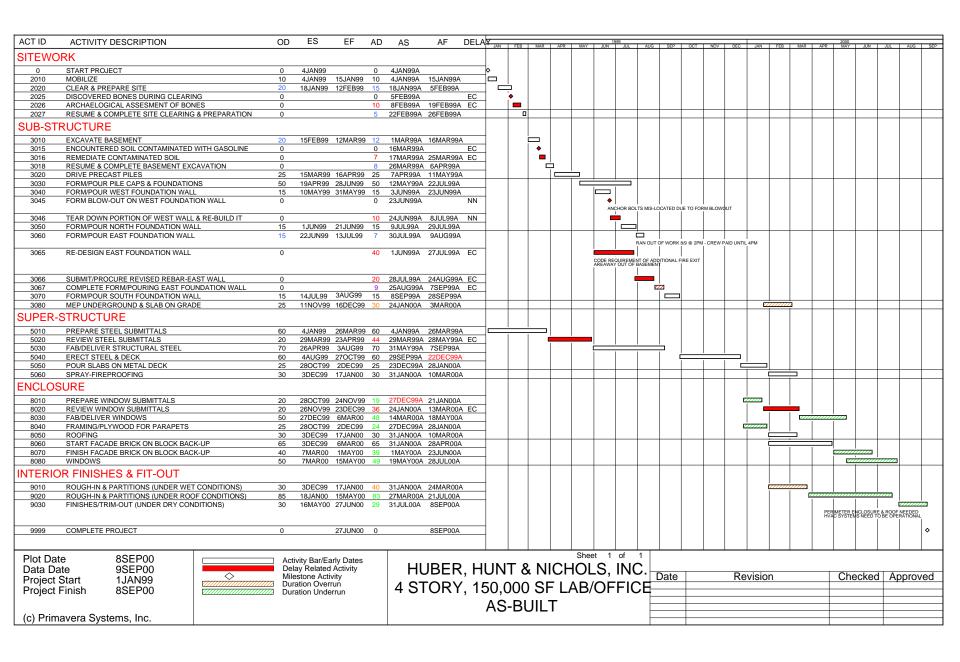
offa Scheduling Expert

- Qualify witness as an expert
- Establish reliability of methodology and opinion
- Humanize witness -- stress credibility
- Weave expert's report into the "storyline"
- Simplify presentation of
  - assumptions
  - findings
  - analysis
  - opinions
- Defuse weak points



### Baseline Schedule

- Multiple Critical Paths throughout project
  - From Notice to Proceed
    - Sitework and Substructure
    - Procurement of Steel
  - Merging at Erect Steel and Deck and splitting to
    - Pour Slabs & Fireproof
    - Custom measure & procure Windows
    - Roofing and Interior Partitions & Rough-Ins
  - Again merging at Finishes and Completion



### As-Built Schedule

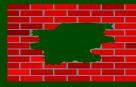
- Delays Encountered:
  - DISCOVERED BONES DURING CLEARING
  - ENCOUNTERED SOIL CONTAMINATED WITH GASOLINE
  - REVIEW STEEL SUBMITTALS
  - RE-DESIGN EAST FOUNDATION WALL FOR FIRE EXIT
  - FORM BLOW-OUT ON WEST FOUNDATION WALL
  - REVIEW WINDOW SUBMITTALS
  - MEP UNDERGROUND & SLAB ON GRADE and ROUGH-IN & PARTITIONS (UNDER WET CONDITIONS)

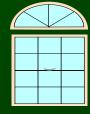




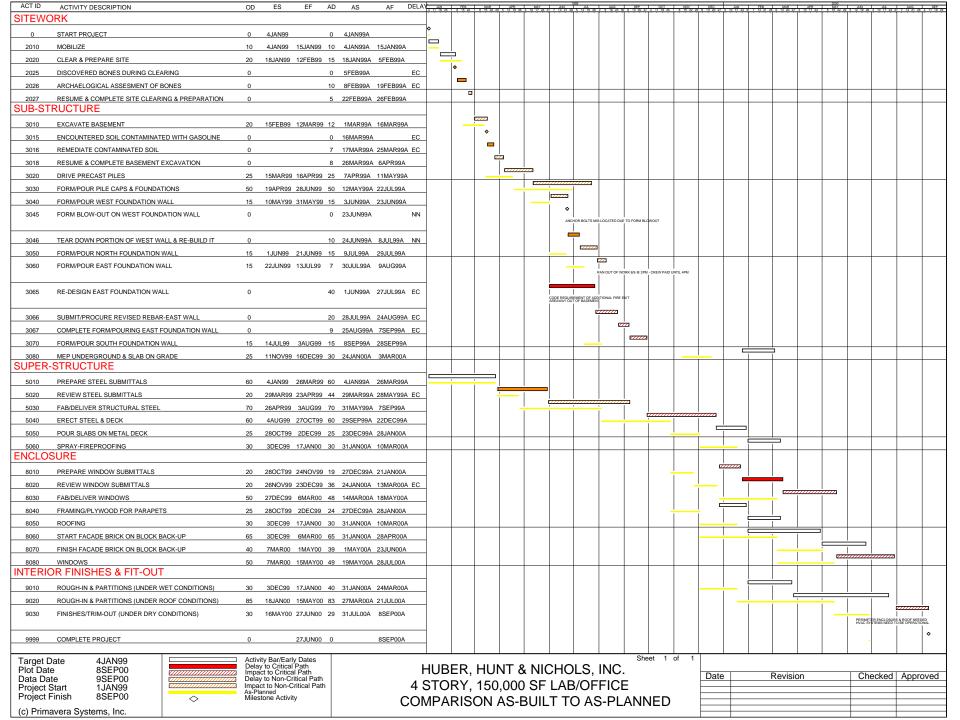












## Delay caused by bones

- Would be excusable & compensable
  - Unforeseeable condition
- 10 day delay to Excavation & Sub-Structure work
  - Was on a Critical Path until East Wall problem discovered

							, and the second														
ACT ID	ACTIVITY DESCRIPTION	OD	ES	EF	AD	AS	AF D	ELAY	JAN + 11 18 25	8 15 22	2 8 15 22 2	APR 5 12 19 26	MAY 3 10 17 24 3	JUN 7 14 21 28	30L 5 12 19 26	AUG 2 9 16 23 30	5EP 6 13 20 27	OCT 4 11 19 25	NOV 8 15 22 29	DEC 6 13 20 27	JAN 3 10 17 24 31
SITEWO	ORK																				
0	START PROJECT	0	4JAN99		0	4JAN99A			<b>.</b>												
2010	MOBILIZE	10	4JAN99	15JAN99	10	4JAN99A	15JAN99A														
2020	CLEAR & PREPARE SITE	20	18JAN99	12FEB99	15	18JAN99A	5FEB99A			_											
2025	DISCOVERED BONES DURING CLEARING	0			0	5FEB99A		EC		•											
2026	ARCHAELOGICAL ASSESMENT OF BONES	0			10	8FEB99A	19FEB99A	EC													
2027	RESUME & COMPLETE SITE CLEARING & PREPARATION	0			5	22FEB99A	26FEB99A				2										
SUB-ST	RUCTURE																				
3010	EXCAVATE BASEMENT	20	15FEB99	12MAR99	12	1MAR99A	16MAR99A			_											
3015	ENCOUNTERED SOIL CONTAMINATED WITH GASOLINE	0			0	16MAR99A		EC			•										
3016	REMEDIATE CONTAMINATED SOIL	0			7	17MAR99A	25MAR99A	EC			-										
3018	RESUME & COMPLETE BASEMENT EXCAVATION	0			8	26MAR99A	6APR99A				2	7									
3020	DRIVE PRECAST PILES	25	15MAR99	16APR99	25	7APR99A	11MAY99A						772								
3030	FORM/POUR PILE CAPS & FOUNDATIONS	50	19APR99	28JUN99	50	12MAY99A	22JUL99A					_	7777								
3040	FORM/POUR WEST FOUNDATION WALL	15	10MAY99	31MAY99	15	3JUN99A	23JUN99A														
3045	FORM BLOW-OUT ON WEST FOUNDATION WALL	0			0	23JUN99A	1	NN						•							
														ANCH	HOR BOLTS MIS	S-LOCATED DUE	TO FORM BLO	WOUT			
3046	TEAR DOWN PORTION OF WEST WALL & RE-BUILD IT	0			10	24JUN99A	8JUL99A	NN						_							
3050	FORM/POUR NORTH FOUNDATION WALL	15	1JUN99	21JUN99	15	9JUL99A	29JUL99A								7777						
3060	FORM/POUR EAST FOUNDATION WALL	15	22JUN99	13JUL99	7	30JUL99A	9AUG99A							_		77					
															F	RAN OUT OF WO	RK 89 @ 2PM	CREW PAID UN	TIL 4PM		
3065	RE-DESIGN EAST FOUNDATION WALL	0			40	1JUN99A	27JUL99A	EC													
														CODE REQUIRE AREAWAY OUT	EMENT OF ADD OF BASEMENT	ITIONAL FIRE E	XIT				
3066	SUBMIT/PROCURE REVISED REBAR-EAST WALL	0			20	28JUL99A	24AUG99A	EC							2	77777					
3067	COMPLETE FORM/POURING EAST FOUNDATION WALL	0			9	25AUG99A	7SEP99A	EC								72	<b>Z</b>				
3070	FORM/POUR SOUTH FOUNDATION WALL	15	14JUL99	3AUG99	15	8SEP99A	28SEP99A									Ļ	7777				

## Delay caused by gasoline

- Would be excusable & compensable
  - Unforeseeable condition
- 7 day delay to Excavation & Sub-Structure work
  - Was on a Critical Path until East Wall problem discovered

															999						
ACT ID	ACTIVITY DESCRIPTION	OD	ES	EF	AD	AS	AF D	ELAY	AN 4 11 18 25	8 15 23	2 8 15 22	39 5 12 19 26	3 10 17 24	3 7 14 21 20	5 12 19 26	2 9 16 23 30	52P 6 13 20 27	OCT 4 11 19 25	NOV 8 15 22 29	DEC 6 13 20 27	3 10 17 24 31
SITEWO	DRK																				
0	START PROJECT	0	4JAN99		0	4JAN99A			<u>.</u>												ı
2010	MOBILIZE	10	4JAN99	15JAN99	10	4JAN99A	15JAN99A														1
2020	CLEAR & PREPARE SITE	20	18JAN99	12FEB99	15	18JAN99A	5FEB99A			_											ı
2025	DISCOVERED BONES DURING CLEARING	0			0	5FEB99A	Į.	ЕС		<b>^</b>											ı
2026	ARCHAELOGICAL ASSESMENT OF BONES	0			10	8FEB99A	19FEB99A	ЕС													
2027	RESUME & COMPLETE SITE CLEARING & PREPARATION	0			5	22FEB99A	26FEB99A				0										
SUB-ST	RUCTURE																				ı
3010	EXCAVATE BASEMENT	20	15FEB99	12MAR99	9 12	1MAR99A	16MAR99A			_											ı
3015	ENCOUNTERED SOIL CONTAMINATED WITH GASOLINE	0			0	16MAR99A		ЕС			•										ı
3016	REMEDIATE CONTAMINATED SOIL	0			7	17MAR99A	25MAR99A E	ЕС			_										ı
3018	RESUME & COMPLETE BASEMENT EXCAVATION	0			8	26MAR99A	6APR99A				'	<del>/</del>									ı
3020	DRIVE PRECAST PILES	25	15MAR99	16APR99	25	7APR99A	11MAY99A				_										
3030	FORM/POUR PILE CAPS & FOUNDATIONS	50	19APR99	28JUN99	50	12MAY99A	22JUL99A					_	7777	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<i>/////</i>						ı
3040	FORM/POUR WEST FOUNDATION WALL	15	10MAY99	31MAY99	9 15	3JUN99A	23JUN99A														ı <b>I</b>
3045	FORM BLOW-OUT ON WEST FOUNDATION WALL	0			0	23JUN99A	1	NN						•							ı
														ANC	HOR BOLTS MIS	S-LOCATED DUE	TO FORM BLO	WOUT			1
3046	TEAR DOWN PORTION OF WEST WALL & RE-BUILD IT	0			10	24JUN99A	8JUL99A I	NN						_	_						ı <b>I</b>
3050	FORM/POUR NORTH FOUNDATION WALL	15	1JUN99	21JUN99	15	9JUL99A	29JUL99A								77773						ı
3060	FORM/POUR EAST FOUNDATION WALL	15	22JUN99	13JUL99	7	30JUL99A	9AUG99A							_	_ '	77					
															' ا	RAN OUT OF WO	RK 89 @ 2PM	- CREW PAID UP	ITIL 4PM		1
3065	RE-DESIGN EAST FOUNDATION WALL	0			40	1JUN99A	27JUL99A	EC.													ı
														CODE REQUIR AREAWAY OU	EMENT OF ADD T OF BASEMENT	DITIONAL FIRE E	KIT				1
3066	SUBMIT/PROCURE REVISED REBAR-EAST WALL	0			20	28JUL99A	24AUG99A E	EC.							2	77777					ı <b>İ</b>
3067	COMPLETE FORM/POURING EAST FOUNDATION WALL	0			9	25AUG99A	7SEP99A E	EC.								<b>Z</b> Z	Z				
3070	FORM/POUR SOUTH FOUNDATION WALL	15	14JUL99	3AUG99	15	8SEP99A	28SEP99A									<u> </u>	7777				

## Delay caused by blowout

- Would be non-excusable & non-compensable
  - chargeable to the contractor
- 10 day delay to Excavation & Sub-Structure work
  - Occurred after East Wall problem discovered
  - Therefore was not on a critical path when it occurred

3030	FORM/POUR PILE CAPS & FOUNDATIONS	50	19APR99 28JUN99	50	12MAY99A	22JUL99A			7/////					
3040	FORM/POUR WEST FOUNDATION WALL	15	10MAY99 31MAY99	15	3JUN99A	23JUN99A				7/////				
3045	FORM BLOW-OUT ON WEST FOUNDATION WALL	0		0	23JUN99A	NN				<b>*</b>				
										ANC	HOR BOLTS MIS-	-LOCATED DUE	E TO FORM BLOWOUT	
3046	TEAR DOWN PORTION OF WEST WALL & RE-BUILD IT	0		10	24JUN99A	8JUL99A NN				_				
3050	FORM/POUR NORTH FOUNDATION WALL	15	1JUN99 21JUN99	15	9JUL99A	29JUL99A					7/////			
3060	FORM/POUR EAST FOUNDATION WALL	15	22JUN99 13JUL99	7	30JUL99A	9AUG99A				_	<u>.                                    </u>	772 AN OUT OF W	ORK 8/9 @ 2PM - CREW PAID UNTIL 4PM	
												AN OUT OF W	DRK 0/9 @ 2PM - CREW PAID UNTIL 4PM	
3065	RE-DESIGN EAST FOUNDATION WALL	0		40	1JUN99A	27JUL99A EC				CODE DECLUIS	ENENT OF A DOL	TIONAL FIRE F		
										AREAWAY OU	OF BASEMENT	IIONAL PIRE E	NI	
3066	SUBMIT/PROCURE REVISED REBAR-EAST WALL	0		20	28JUL99A	24AUG99A EC								
3067	COMPLETE FORM/POURING EAST FOUNDATION WALL	0		9	25AUG99A	7SEP99A EC						<u> </u>		
3070	FORM/POUR SOUTH FOUNDATION WALL	15	14JUL99 3AUG99	15	8SEP99A	28SEP99A						_	VIIIII	

# Delay caused by need to Redesign East Wall

- Discovered during layout for Foundation Walls
  - Code requirement for additional fire exit
- Pushed back job completion without regard to prior delays
- Total days of delaying activities = 40 + 20 + 1 days = 61 days
  - 40 days for redesign by Engineer
  - 20 days for shop detailing & procurement by Contractor

_					<u> </u>	 · · · · · · · · · · · · · · · · · · ·
3030	FORM/POUR PILE CAPS & FOUNDATIONS	50	19APR99 28JUN99	50 12MAY99	A 22JUL99A	
3040	FORM/POUR WEST FOUNDATION WALL	15	10MAY99 31MAY99	15 3JUN99A	23JUN99A	
3045	FORM BLOW-OUT ON WEST FOUNDATION WALL	0		0 23JUN99A	NN NN	ANCHOR BOLTS MIS-LOCATED DUE TO FORM BLOWOUT
						ANCHOR BOL IS MIS-LOCATED DUE TO FORM BLOWOUT
3046	TEAR DOWN PORTION OF WEST WALL & RE-BUILD IT	0		10 24JUN99A	A 8JUL99A NN	
3050	FORM/POUR NORTH FOUNDATION WALL	15	1JUN99 21JUN99	15 9JUL99A	29JUL99A	
3060	FORM/POUR EAST FOUNDATION WALL	15	22JUN99 13JUL99	7 30JUL99A	9AUG99A	
						RAN OUT OF WORK ⊕9 ⊕ 2PM - CREW PAID UNTIL 4PM
3065	RE-DESIGN EAST FOUNDATION WALL	0		40 1JUN99A	27JUL99A EC	
						CODE REQUIREMENT OF ADDITIONAL FIRE EXIT AREAWAY OUT OF BASEMENT
3066	SUBMIT/PROCURE REVISED REBAR-EAST WALL	0		20 28JUL99A	24AUG99A EC	
3067	COMPLETE FORM/POURING EAST FOUNDATION WALL	0		9 25AUG99	A 7SEP99A EC	
3070	FORM/POUR SOUTH FOUNDATION WALL	15	14JUL99 3AUG99	15 8SEP99A	28SEP99A	

# Delay caused by need to Redesign East Wall

- Total delay to project is only 41 days of Delay
  - Contractor worked on East Wall as far as possible w/o fix
  - Contractor needed and used reasonable time for addless procurement
  - Total duration for East Wall was 16 days > 15 days planned

3030	FORM/POUR PILE CAPS & FOUNDATIONS	50	19APR99 2	28JUN99	50 1	12MAY99A	22JUL99A		
3040	FORM/POUR WEST FOUNDATION WALL	15	10MAY99 3	31MAY99	15	3JUN99A	23JUN99A		
3045	FORM BLOW-OUT ON WEST FOUNDATION WALL	0			0 2	23JUN99A		NN	ANCHOR BOLTS MIS-LOCATED DUE TO FORM BLOWOUT
3046	TEAR DOWN PORTION OF WEST WALL & RE-BUILD IT	0			10 2	24JUN99A	8JUL99A	NN	
3050	FORM/POUR NORTH FOUNDATION WALL	15	1JUN99 2	21JUN99	15	9JUL99A	29JUL99A		
3060	FORM/POUR EAST FOUNDATION WALL	15	22JUN99 1	13JUL99	7 3	30JUL99A	9AUG99A		
									RAN OUT OF WORK 89 @ 2PM - CREW PAID UNTIL 4PM
3065	RE-DESIGN EAST FOUNDATION WALL	0			40	1JUN99A	27JUL99A	EC	
									CODE REQUIREMENT OF ADDITIONAL FIRE EXIT AREAWAY OUT OF BUSEMENT
3066	SUBMIT/PROCURE REVISED REBAR-EAST WALL	0			20 2	28JUL99A	24AUG99A	EC	Impact of Delay
3067	COMPLETE FORM/POURING EAST FOUNDATION WALL	0			9 2	25AUG99A	7SEP99A	EC	
3070	FORM/POUR SOUTH FOUNDATION WALL	15	14JUL99	3AUG99	15	8SEP99A	28SEP99A		

# Delay caused by overrun on Review of Steel Submittals

- Contract provides Engineer shall complete reviews in 20 days
- Engineer's review used 44 days -- 24 days overrun
- Release of fabrication of Steel was impacted by 24 days
- Fab/Delivery of Steel was on critical on the initial CPM
- However, due to East Wall Redesign, Steel was delivered three weeks early rather than Just-In-Time
  - Contractor incurred costs for double-handling

SUPER	R-STRUCTURE										
			⊣	<u> </u>							
5010	PREPARE STEEL SUBMITTALS	60 4JAN99 26MAR99 60 4JAN99A 26MAR99A									
5020	REVIEW STEEL SUBMITTALS	20 29MAR99 23APR99 44 29MAR99A 28MAY99A E0									
5030	FAB/DELIVER STRUCTURAL STEEL	70 26APR99 3AUG99 70 31MAY99A 7SEP99A					 3				
5040	ERECT STEEL & DECK	60 4AUG99 27OCT99 60 29SEP99A 22DEC99A						'			
5050	POUR SLABS ON METAL DECK	25 28OCT99 2DEC99 25 23DEC99A 28JAN00A									
5060	SPRAY-FIREPROOFING	30 3DEC99 17JAN00 30 31JAN00A 10MAR00A						<u> </u>			

# Delay caused by overrun on Review of Windows

- Contract provides Engineer shall complete reviews in 20 days
- Engineer's review used 36 days -- 16 days overrun
- Release of fabrication of Windows was impacted by 16 days
- Fab/Delivery of Windows was on critical on the initial CPM
- Total delay to project is 16 additional days of Delay

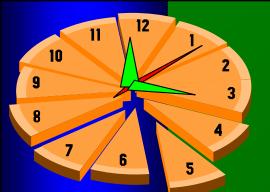
ENCLOSURE			
8010 PREPARE WINDOW SUBMITTALS	20 28OCT99 24NOV99 19 27DEC99A 21JAN00A		_
8020 REVIEW WINDOW SUBMITTALS	20 26NOV99 23DEC99 36 24JAN00A 13MAR00A EC		<u> </u>
8030 FAB/DELIVER WINDOWS	50 27DEC99 6MAR00 48 14MAR00A 18MAY00A		
8040 FRAMING/PLYWOOD FOR PARAPETS	25 28OCT99 2DEC99 24 27DEC99A 28JAN00A		<u> </u>
8050 ROOFING	30 3DEC99 17JAN00 30 31JAN00A 10MAR00A		
8060 START FACADE BRICK ON BLOCK BACK-UP	65 3DEC99 6MAR00 65 31JAN00A 28APR00A		
8070 FINISH FACADE BRICK ON BLOCK BACK-UP	40 7MAR00 1MAY00 39 1MAY00A 23JUN00A		
8080 WINDOWS	50 7MAR00 15MAY00 49 19MAY00A 28JUL00A		
INTERIOR FINISHES & FIT-OUT			
9010 ROUGH-IN & PARTITIONS (UNDER WET CONDITIONS)	30 3DEC99 17JAN00 40 31JAN00A 24MAR00A		
9020 ROUGH-IN & PARTITIONS (UNDER ROOF CONDITIONS)	85 18JAN00 15MAY00 83 27MAR00A 21JUL00A		
9030 FINISHES/TRIM-OUT (UNDER DRY CONDITIONS)	30 16MAY00 27JUN00 29 31JUL00A 8SEP00A		
			PERIMETER ENCLOSURE & HVAC SYSTEMS NEED TO E
9999 COMPLETE PROJECT	0 27JUN00 0 8SEP00A		

### Do not ignore loose ends

- Contractor did not begin work on critical item ASAP
  - PREPARE WINDOW SUBMITTALS
  - Could start 23DEC99 -- Did start 27DEC99
  - But completed work in 19 days -- 20 days after predecessor

SUPER-	STRUCTURE							
5010	PREPARE STEEL SUBMITTALS	60	4JAN99	26MAR99	60	4JAN99A	26MAR99A	
5020	REVIEW STEEL SUBMITTALS	20	29MAR99	23APR99	44	29MAR99A	28MAY99A	EC
5030	FAB/DELIVER STRUCTURAL STEEL	70	26APR99	3AUG99	70	31MAY99A	7SEP99A	
5040	ERECT STEEL & DECK	60	4AUG99	27OCT99	60	29SEP99A	22DEC99A	
5050	POUR SLABS ON METAL DECK	25	28OCT99	2DEC99	25	23DEC99A	28JAN00A	
5060	SPRAY-FIREPROOFING	30	3DEC99	17JAN00	30	31JAN00A	10MAR00A	
ENCLOS	URE							
8010	PREPARE WINDOW SUBMITTALS	20	28OCT99	24NOV99	19	27DEC99A	21JAN00A	
8020	REVIEW WINDOW SUBMITTALS	20	26NOV99	23DEC99	36	24JAN00A	13MAR00A	EC
8030	FAB/DELIVER WINDOWS	50	27DEC99	6MAR00	48	14MAR00A	18MAY00A	
8040	FRAMING/PLYWOOD FOR PARAPETS	25	28OCT99	2DEC99	24	27DEC99A	28JAN00A	
8050	ROOFING	30	3DEC99	17JAN00	30	31JAN00A	10MAR00A	
8060	START FACADE BRICK ON BLOCK BACK-UP	65	3DEC99	6MAR00	65	31JAN00A	28APR00A	
8070	FINISH FACADE BRICK ON BLOCK BACK-UP	40	7MAR00	1MAY00	39	1MAY00A	23JUN00A	
8080	WINDOWS	50	7MAR00	15MAY00	49	19MAY00A	28JUL00A	

		Dece	mber	1999		
SUN	MON	TUE	WED	THU	FRI	SAT
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	<sup>G</sup> 24	25
26	27	28	29	30	<sup>G</sup> 31	



## Summary of Delays

- Project actual finish is 53 days late -- not 57 days
- Note ACCELERATED COMPLETION
  - of Procurement of Windows -- 48 rather than 50 days
  - of installation of Windows -- 49 rather than 50 days
  - of Finishes -- 29 rather than 30 days
- Contractor is entitled to lesser of
  - 57 days of field and home office overheads

or

53 days of field and home office overheads plus documented costs for the 4 days of acceleration noted above

# Cross-Examination

## Purpose of Cross-Examination

Raise "doubts" as to Expert's Opinion



- For the opinion to be rendered
- Any particular "bias"
- Knowledge (lack thereof) of "true" underlying facts
- Methodology and assumptions employed to reach conclusions and opinions
- Advance your theory of the case
  - "If the jury determines ..., you would agree that ..."



# Narrow in on the assumed fact

- Your direct testimony was that the overrun in time for performance of Tasks 3060, 3066 and 3067 was due to
- reasonable duration for procurement of additional steel

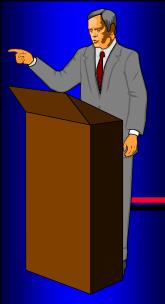
the additional complexity of work to be performed

_											_,_,				
	SUB-STI	RUCTURE													
	3010	EXCAVATE BASEMENT	20	15FEB99	12MAR99	12	1MAR99A	16MAR99A							
	3015	ENCOUNTERED SOIL CONTAMINATED WITH GASOLINE	0			0	16MAR99A		EC	•					
	3016	REMEDIATE CONTAMINATED SOIL	0			7	17MAR99A	25MAR99A	EC	_					
	3018	RESUME & COMPLETE BASEMENT EXCAVATION	0			8	26MAR99A	6APR99A							
	3020	DRIVE PRECAST PILES	25	15MAR99	16APR99	25	7APR99A	11MAY99A				$\dot{=}$			
	3030	FORM/POUR PILE CAPS & FOUNDATIONS	50	19APR99	28JUN99	50	12MAY99A	22JUL99A							
	3040	FORM/POUR WEST FOUNDATION WALL	15	10MAY99	31MAY99	15	3JUN99A	23JUN99A							
	3045	FORM BLOW-OUT ON WEST FOUNDATION WALL	0			0	23JUN99A		NN				<b> </b> •		
													ANCHOR BO	LTS MIS-LO	CATED DUI
	3046	TEAR DOWN PORTION OF WEST WALL & RE-BUILD IT	0			10	24JUN99A	8JUL99A	NN				<u> </u>		
	3050	FORM/POUR NORTH FOUNDATION WALL	15	1JUN99	21JUN99	15	9JUL99A	29JUL99A						]	
	3060	FORM/POUR EAST FOUNDATION WALL	15	22JUN99	13JUL99	7	30JUL99A	9AUG99A						<u> </u>	
														RAN OUT C	F WORK 8/
	3065	RE-DESIGN EAST FOUNDATION WALL	0			40	1JUN99A	27JUL99A	EC						
													CODE REQUIREME AREAWAY OUT OF	NT OF ADDI	TIONAL FIF
														]	
	3066	SUBMIT/PROCURE REVISED REBAR-EAST WALL	0			20	28JUL99A	24AUG99A	EC						
	3067	COMPLETE FORM/POURING EAST FOUNDATION WALL	0			9	25AUG99A	7SEP99A	EC					=	<b>-</b>
	3070	FORM/POUR SOUTH FOUNDATION WALL	15	14JUL99	3AUG99	15	8SEP99A	28SEP99A							
	3080	MEP UNDERGROUND & SLAB ON GRADE	25	11NOV99	16DEC99	30	24JAN00A	3MAR00A							



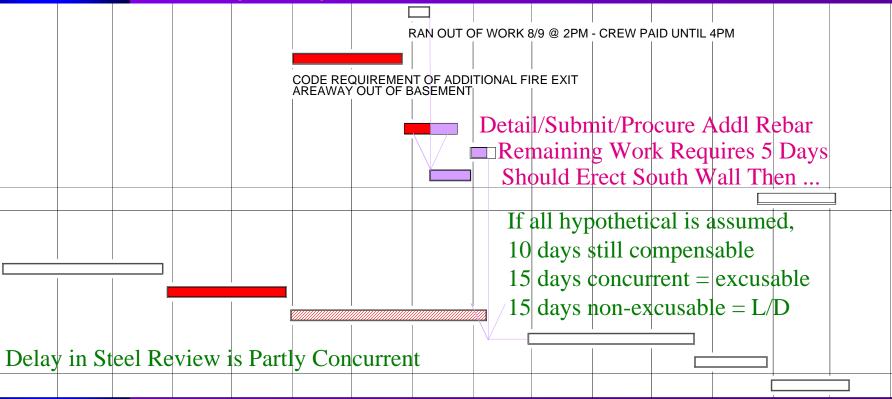
## State the hypothetical

- If the finder of fact finds that
  - the fabrication of steel could have been performed in only half the time used (10 days) and
  - the complexity of the work was reduced and the remaining work on the East Wall could have been completed in only 5 days and
  - the crew could have moved to work on the South Wall after running our of work on the East Wall (returning to complete the East Wall later,) then...



## Have Answer Prepared

... for each assumed set of facts on which the expert opinion is based:

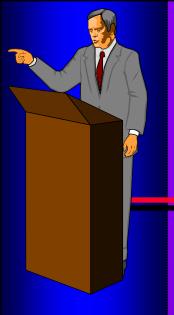




# Look for "inconvenient" facts

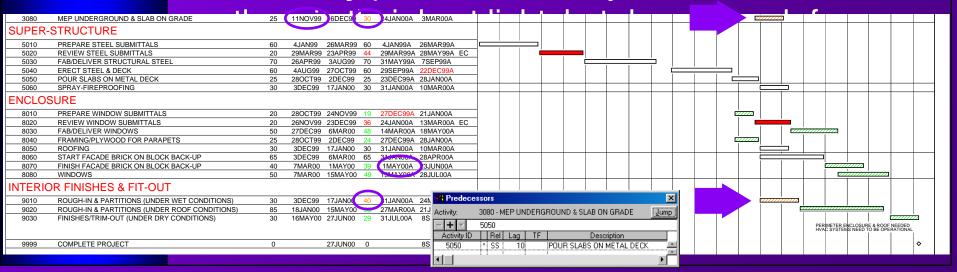
- Your direct testimony highlighted accelerated work by your client; you ignore cases where work took longer to perform than estimated...
- Why are these delays you ignore not deemed concurrent with claims you assert?

3080	MEP UNDERGROUND & SLAB ON GRADE	25 11NOV99 16DEC9 30 4JAN00A 3MAR00A		vinnni
SUPER-	STRUCTURE			
5010	PREPARE STEEL SUBMITTALS	60 4JAN99 26MAR99 60 4JAN99A 26MAR99A		
5020	REVIEW STEEL SUBMITTALS	20 29MAR99 23APR99 44 29MAR99A 28MAY99A EC		
5030	FAB/DELIVER STRUCTURAL STEEL	70 26APR99 3AUG99 70 31MAY99A 7SEP99A		
5040	ERECT STEEL & DECK	60 4AUG99 27OCT99 60 29SEP99A 22DEC99A		
5050	POUR SLABS ON METAL DECK	25 28OCT99 2DEC99 25 23DEC99A 28JAN00A		
5060	SPRAY-FIREPROOFING	30 3DEC99 17JAN00 30 31JAN00A 10MAR00A		
<b>ENCLOS</b>	SURE			
8010	PREPARE WINDOW SUBMITTALS	20 28OCT99 24NOV99 19 27DEC99A 21JAN00A		
8020	REVIEW WINDOW SUBMITTALS	20 26NOV99 23DEC99 36 24JAN00A 13MAR00A EC		
8030	FAB/DELIVER WINDOWS	50 27DEC99 6MAR00 48 14MAR00A 18MAY00A		
8040	FRAMING/PLYWOOD FOR PARAPETS	25 28OCT99 2DEC99 24 27DEC99A 28JAN00A		
8050	ROOFING	30 3DEC99 17JAN00 30 31JAN00A 10MAR00A		
8060	START FACADE BRICK ON BLOCK BACK-UP	65 3DEC99 6MAR00 65 31JAN00A 28APR00A		
8070	FINISH FACADE BRICK ON BLOCK BACK-UP	40 7MAR00 1MAY00 39 1MAY00A 23JUN00A		
8080	WINDOWS	50 7MAR00 15MAY00 49 19MAY00A 28JUL00A		
INTERIO	OR FINISHES & FIT-OUT			
9010	ROUGH-IN & PARTITIONS (UNDER WET CONDITIONS)	30 3DEC99 17JAN0( 40 )1JAN00A 24MAR00A		
9020	ROUGH-IN & PARTITIONS (UNDER ROOF CONDITIONS)	85 18JAN00 15MAY00 3 27MAR00A 21JUL00A		<u>immimmimm</u>
9030	FINISHES/TRIM-OUT (UNDER DRY CONDITIONS)	30 16MAY00 27JUN00 29 31JUL00A 8SEP00A		
				PERIMETER EMCLOSURE & ROOF NEEDED HVAC SYSTEMS NEED TO BE OPERATIONAL
9999	COMPLETE PROJECT	0 27JUN00 0 8SEP00A		



# **To Thine Own Self Be True**

- Be an Expert -- Not an Advocate
- An Expert Must Maintain His/Her Credibility
- You *may* present facts as you have received



# Summary of Expert Appearance

- Be prepared know the project know the schedule
- Teach the factfinder how you arrived at your conclusions
- It's a small world -- Play from only one set of rules
- Expect attacks on your credentials and credibility
  - Don't take personally -- let your client's lawyer handle
- Anticipate attacks on your assumptions and
  - Determine in advance alternative analysis for such scenario
- Don't take yourself too seriously
  - Everybody's an expert at something -- this is your turn