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Ted Douglas CCP, PSP, FAACE and is an Honorary Life Member in AACE International. Ted is the Principal of ACTPMA LLC, an Independent Consulting firm based on Long Island, New York. Ted has over thirty five years of project experience including new facility construction and renovation for public works and commercial projects, commercial power plants, facility decommissioning and dismantling, and a variety of projects for the U.S. Army Corps of Engineers, U.S. Department of Defense, U.S. Department of Energy, and U.S. Environmental Protection Agency. He has provided forensic CPM scheduling as well as claims and delay analysis and expert support to assist clients with contract dispute resolution. Ted Douglas is a certified Planning and Scheduling Professional (PSP) in AACE International, and has prepared and presented lectures on numerous project management and scheduling topics and has published several articles in industry magazines. As the former chairman of the AACE Planning and Scheduling Committee, he was the primary author for several of the AACE International planning & scheduling guidelines / and recommended practices.