



Grand Sierra Resort Reno Nevada January 18 - 21 2026



CCC26 – 14 or 16 Years?

<http://www.constructioncpm.com/>

At-A-Glance/at_a_glance2022.htm#ZoomQA

FRED's University – Theory & Training

Have Fun! Meet Peers! Visit Exhibitors!

MON Happy Hour .. **Dine with Five** .. Smoke&Mirrors

TUE **ORCAS** Happy Hour then White Rabbit Magic Show

Invite your colleagues to join for EDUCATION

MON: [ZachryMONZoom](#)

TUE: [ZachryTUEZoom](#)

WED: [ZachryWEDZoom](#)





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DISCONNECT OUR
COMPUTERS**

- We are recording to Zoom to **SHARE**
- If you need to use your own device
 PLEASE ask our Registration Team to help
 PLEASE ask RegTeam to reconnect after
 PLEASE continue to stand close for audio
 Please repeat Q&A to record the Question

The Scheduler's Apprentice

Our Mission is to Teach Planning
and then Scheduling
and to Teach Understanding of the Tools of the Trade
and Maybe to Teach Developers What We Actually Desire of our Tools



Interaction Law and Engineering
AI and BI and Scheduling
Does Anyone Understand the Software?
Specifying a Flawed Software?
Expert or Screen Jockey?
Superintendent's Consigliore or Computer's Clerk?



The Scheduler's Apprentice



2021 and 2022 Construction CPM Conference At-A-Glance

POSTED PRESENTATIONS MAY BE VIEWED AT YOUR LEISURE

Virtual Program	Planning for Scheduling Track	Focus on Oracle Track	Focus on Other Softwares Track	Focus on Claims Track	Focus on Desktop Software	Focus on Practice
Posted for 2022 Row A	Planning & Scheduling Lessons Planning & Scheduling Basics for New and Refresher for Experienced Practitioners by Fred Plotnick BIO PDF PPR VID Q&A	Oracle Topic Take a holistic approach Oracle Primavera Cloud You must have or open a FREE Oracle Account to View BIO PDF PPR VID Q&A	Enterprise Software Topic Three New One Old from Deltek Schedule Integration Touchstone Trend Analysis Deltek's Scheduling for Dummies BIO PDF PPR VID Q&A	Claims Topic Jim Zack on Practical Problems Using Eichleay BIO PDF PPR VID Q&A	Desktop Software Topic Phoenix Project Manager Training Videos on HOW to USE About Phoenix Project Manager BIO PDF PPR VID Q&A	From the AACE Cert Board ASK ME ANYTHING PSP/CST Certifications - Certification Family - Recertification Guide BIO PDF PPR VID Q&A
Posted for 2022 Row B	Why are you doing that and is it best for the project? by Keith Rines BIO PDF PPR VID Q&A	Oracle's Lean Scheduling Solution To learn more visit here BIO PDF PPR VID Q&A	Four Tutorials from Deltek Deltek Acumen Fuse Tutorial Deltek OpenPlan and Tutorial BIO PDF PPR VID Q&A	Jim Zack on Pricing Contractor Delay Costs.pdf BIO PDF PPR VID Q&A	Spider Team Scheduling HOW to USE Tutorial BIO PDF PPR VID Q&A	Practice Tips State of Victoria's Workplace Manslaughter Legislation BIO PDF PPR VID Q&A
Posted for 2022 Row C	Planning & Scheduling Lessons BIO PDF PPR VID Q&A	Hannah and Charlie on P6 v MSP Presented at AACE South Florida on 10mar22 BIO PDF PPR VID Q&A	Elecsoft Topic Elecsoft ASTA Powerproject HOW to USE Tutorials BIO PDF PPR VID Q&A	Top Ten Forensic Mistakes by Palmer & Carson Presented by AACE on 10feb22 BIO PDF PPR VID Q&A	Two from TILOS TILOS Video Trimble Linear Planning BIO PDF PPR VID Q&A	Project Showcase How HCP Reflects Status Throughout Project's Life BIO PDF PPR VID Q&A
Posted for 2022 Row D	Planning & Scheduling Lessons BIO PDF PPR VID Q&A	Oracle Topic BIO PDF PPR VID Q&A	Topic TBD BIO PDF PPR VID Q&A	Two from Steelray Introduction to Delay Analysis Steelray Delay Analyzer BIO PDF PPR VID Q&A	Desktop Topic Demo of Phase Manager BIO PDF PPR VID Q&A	TimeLapseGant Method by Stephen Richards BIO PDF PPR VID Q&A
Posted for 2022 Row E	Planning & Scheduling Lessons BIO PDF PPR VID Q&A	Oracle Topic BIO PDF PPR VID Q&A	Topic TBD BIO PDF PPR VID Q&A	Deposition of James J. O'Brien Still the GOLD Standard on Time Impact Evaluation BIO PDF PPR VID Q&A	"How to Use" Microsoft Project Change Defaults in MSP Top 28 Using MS Project BIO PDF PPR VID Q&A	Two More from Steelray Steelray Product Showcase Steelray Analyzer for P6 BIO PDF PPR VID Q&A
Posted for 2022 Row F	Planning & Scheduling Lessons BIO PDF PPR VID Q&A	Risk Track Two from Safran Risk ONE TWO BIO PDF PPR VID VID WEB Q&A	BIM Track BIM Topic TBD BIO PDF PPR VID Q&A	Jim Zack on Differing Site Condition Claims BIO PDF PPR VID Q&A	CPM and the Law Three from Judge John Marshall 17jan22 21FEB22 21mar22 BIO PDF PPR VID Q&A	Two from Ron Winter Benchmarking As-Built Lags Jobsite Photography BIO PDF PPR VID VID Q&A
Posted for 2022 Row G	What the Owner Desires of the CPM by Fredric L Plotnick, PhD, Esq, PE BIO PDF PPR VID Q&A	Risky Project How To Tutorial BIO PDF PPR VID Q&A	BIM Topic TBD BIO PDF PPR VID Q&A	Jim Zack on Scheduling Best Practices BIO PDF PPR VID Q&A	Desktop Topic BIO PDF PPR VID Q&A	Smart PM Construction Schedule Oversight and Analytics using SmartPM BIO PDF PPR VID Q&A
Posted for 2022 Row H	Believe in Your Team by Fredric L Plotnick, PhD, Esq, PE ACC C-Suite Presentation 2020 BIO PDF PPR VID Q&A	Barbecana Schedule Risk Analysis by John Owen BIO PDF PPR VID Q&A	BIM Topic TBD BIO PDF PPR VID Q&A	Topic TBD BIO PDF PPR VID Q&A	Desktop Topic BIO PDF PPR VID Q&A	Project Showcase BIO PDF PPR VID Q&A

2021 and 2022 Construction CPM Conference At-A-Glance

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And More	Oldie but Goodies from	Prior Conference Years	2011 to 2021	Oldie but Goodies from	Prior Conference Years	2011 to 2021
From Past Years Row 0-1	Oracle Track What's New with Oracle 2019 A lot can happen in a year BIO PDF PPR VID	Mock Trial Track Recorded in Past Years Mock Trial 2020 BIO PDF PPR VID Q&A	Microsoft Track Avoid Out-of-Sequence Progress in Microsoft Project - Thomas Boyle Recorded 2020 BIO PDF PPR VID	Yet More Oracle Track Effective Document Management by Oracle in 2019 BIO PDF PPR VID Q&A	The Great Debate Track Great Debate 2019 Are We Done Yet? BIO PDF PPR VID Q&A	Prior Keynotes Track Keynote by Chris Caddell of AACE Recorded in 2020 BIO PDF PPR VID Q&A
From Past Years Row 0-2	What's Wrong With P6? A Panel Discussion from 2019 With Audience Participation BIO PDF PPR VID	Mock Trial 2019 Mock Trial 2018 BIO PDF PPR VID Q&A	Really Understanding Microsoft Project by Ron Winter in 2020 BIO PDF PPR VID Q&A	What's New with Oracle 2020 A lot can happen in a year BIO PDF PPR VID	Great Debate 2020 Dilemma of the Prospective Time Impact Analysis BIO PDF PPR VID Q&A	Keynote by Dr. Alexia Nalewaik FRICS CCP, of AACE in 2019 BIO PDF PPR VID Q&A
From Past Years Row 0-3	2019 Rebuttal to What's Wrong Oracle Vision and Roadmap Software for Schedulers BIO PDF PPR VID	Mock Trial 2017 Mock Trial 2016 New Orleans 2016 BIO PDF PPR VID Q&A	Tips, Tricks and Best Practices for Microsoft Project Recorded in 2019 BIO PDF PPR VID Q&A	Oracle Primavera 2017 Solutions for E&C Presented by Garrett Harley BIO PDF PPR VID Q&A	AACE 29RP-09 Track 2018 2020 Other Recordings Being Researched	2019 Keynote by PLOTNICK Opening Remarks by Fred Plotnick BIO PDF PPR VID
From Past Years Row 0-4	File Corruption in P6 An Advanced Review by Ron Winter in 2018 BIO PDF PPR VID Q&A	Mock Trial 2016 No VID for 2014 2015 BIO PDF PPR VID Q&A 2014 PDF PPR Q&A	Riddle of the Ribbon Moving to MSP 2010 by Ed Maher BIO PDF PPR VID Q&A	Oracle Primavera PRA (Pertmaster) including RDCPM® RDCPM invented by FRED Plotnick BIO PDF PPR VID Q&A	Comparing 29RP-09 to O'Brien-Plotnick Forensic Protocol by Kenji Moshine in 2016 BIO PDF PPR VID Q&A	2018 Keynote by Charles Belyard President of AACE Litigation Track by Dan Lund of Phelps Dunbar
From Past Years Row 0-5	More on Oracle BIO PDF PPR VID Q&A	Mock Trial 2013 2013 BIO PDF PPR VID Q&A	Oldie but Goodie Recorded in Past Years BIO PDF PPR VID Q&A	Oldie but Goodie Recorded in Past Years BIO PDF PPR VID Q&A	Oldie but Goodie Recorded in Past Years BIO PDF PPR VID Q&A	2017 Keynote by John Livengood, Esq, AIA, FAACE 1952-2020 Rest in Peace please fast forward to 15:09
And More	Oldie but Goodies from	Prior Conference Years	2011 to 2021	Oldie but Goodies from	Prior Conference Years	2011 to 2021
From Past Years Row 0-6	Legal Gems of Past Conferences Comparative Fault in Claims? Martha Y. Curtis, Esq. BIO PDF PPR VID Q&A	Mock Trial 2012 and Deposition of Jim O'Brien FDE PPR VID Q&A	Best of Jim O'Brien Track 1929-2020 Rest in Peace Jim on Analyzing Delay Claims BIO PDF PPR VID Q&A	Best of Plotnick Track Planning & Scheduling Basics for New and Refresher for Experienced Practitioners	Best of Entertainment Track Jazz Club 2013 Parade / Jazz Club 2016 Parade / Jazz Quartet 2018	2017 Keynote by Al Landis of AGC 2016 Keynotes: Martin Darley, AACE and Tom Deningis, Synchro at 45m and Kevin O'Brien, JonesDay
From Past Years Row 0-7	If Only I Had Sent an Email Dan Lund & Tamara Lindsay BIO PDF PPR VID Q&A	Mock Trial 2011 No Video PMICOS Mock Trial 2011 2011 CCC PDF 2011 PMICOS FDE PPR	Jim's Introduction to Fred's RDCPM Jim's Introduction to CCC 2011 Recorded in Past Years BIO PDF PPR VID Q&A	Planning & Scheduling Part 2 Updates, Review, COs, Claims by Fredric L Plotnick, PhD, Esq, PE BIO PDF PPR VID Q&A	More 2013 Jazz Club Music More 2013 Jazz Club Music	2015 Keynote by Alexia Nalewaik 2015 Keynote by Dan Patterson 2014 Keynotes being recovered
From Past Years Row 0-8	A Tale of Two Hospitals Brian Grubb BIO PDF PPR VID Q&A	Mock Trial 2008 from the 25th Primavera Conference (Upload in Progress) BIO PPR VID Q&A	Urgent v Critical A Tale by Jim of DD527 USS Ammen San Diego 2015 BIO PDF PPR VID Q&A	No More Claims by Fredric L Plotnick, PhD, Esq, PE Primavera 23rd Conference BIO PDF PPR VID Q&A		2013 Keynote: Andy Ness, JonesDay Intersection Law & Scheduling
From Past Years Row 0-9	2017 Changes to AIA Contract Forms Dan Lund & Carys Arvidson of Phelps Dunbar BIO PDF PPR VID Q&A	from the 2000 Primavera Conference Mock Trial 2000 Reviewing the CPM Submittal		Believe in Your Team by Fredric L Plotnick, PhD, Esq, PE AGC C-Suite Presentation 2020 BIO PDF PPR VID Q&A		2012 Keynote by Dick Faris Intro Comments by FRED Fwd to 20:00 to hear Dick

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and
ONE DAY Synchronous Curated Programs of Q&A on Select Presentations

Time EST	Time PST	Zoom Sessions of January 17th	Zoom Sessions of February 21st	Zoom Sessions of March 21st
11:00am	8:00am	ALL THINGS ZACK	x Hidden Critical Path	Primavera Cloud by Oracle
11:30am	8:30am	TimeLeaseGantt Method	x SmartPM	All Things Ron
Noon	9:00am	Why are you doing that?	x All Things Deltek	Building a Conference
12:30pm	9:30am	Four from Steelray	Barbecana Risk Analysis	Building a Conference
1:00pm	10:00am	ALL THINGS Ron Winter	Palmer & Carson on Top Ten Forensic Mistakes	All Things Elecosoft
1:30pm	10:30am	Ask Me Anything on AACE Certifications	More from Glen and Chris	Hannah and Charlie on PG v MSP
2:00pm	11:00am	Safran Risk	Break	Judge Marshall: LAW of interest to Engineers
2:30pm	11:30am	Judge John Marshall on Mock Trials and The LAW	Judge Marshall: LAW of interest to Engineers PPR#1 PPR#2 PPR#3	ALL THINGS FRED
3:00pm	Noon	More of Judge Marshall	More of Judge Marshall	ALL THINGS FRED
Time EST	Time PST	Zoom Sessions of April 25th	Zoom Sessions of September 12th	
11:00am	8:00am	Linear Project Software	Jim Zack on Differing Site Conditions • Q&A	
11:30am	8:30am	More from Judge Marshall	Jim Zack on Scheduling Best Practices • Q&A	
Noon	9:00am	ALL THINGS FRED	PMA Netpoint and Risk Modeling Innovation • Q&A	
12:30pm	9:30am	All Things Deltek	Elecosoft Powerproject • Q&A	
1:00pm	10:00am	"How To Use" Microsoft Project	More from SmartPM • Q&A	
1:30pm	10:30am	
2:00pm	11:00am	
2:30pm	11:30am	
3:00pm	Noon	



January 19 Monday	Plenary Room A	Breakout Room B	Breakout Room C	Breakout Room D
Mon 630am-630pm			Exhibit Tables and Internet Cafe are Open	
Mon 630am-800am			Breakfast is Served - Continuous Coffee to 11am - Proudly Sponsored by DELTEK	
Mon 800-925	Keynote by Dan Patterson The Physics of Project Management: Why Scheduling Hasn't Changed But Everything Else Has. How Three Decades of Tools Led Us to the Era of Adaptive, AI-Driven Planning	Ready Room and Green Room for Speakers	Ready Room and Green Room for Speakers	Ready Room and Green Room for Speakers
Mon 925-945	Mini-Course by FRED What does the Owner Desire? BIO BIO PDF PDF PPR VID			
Mon 945-1100		Foodcourt and Exhibit Hall - Coffee Break Proudly Sponsored by TBD		
Mon 1100-1110	Theory to Practice Track Panel Discussion: Engaging the Next Generation of Schedulers BIO PDF PPR VID	Focus on Oracle Software Track What's New in Primavera P6 and Oracle Primavera Cloud (OPC) BIO PDF PPR VID	Focus on Software Track Mastering Out-of-Sequence Progress by Ron Winter BIO PDF PPR VID	Practitioner Track Greg Hall Upon Effective Follow Up Of Windows Analysis Observations BIO PDF PPR VID
Mon 1110-1225	Real World Project Modeling in Aurora Supports RDCPM® Rob Richards, Ph.D. BIO PDF PPR VID	Practical Use of Oracle's Primavera P6 EPPM Download to 1st Report BIO PDF PPR VID	Building a Baseline-Quality Bid Schedule from the Ground Up: Bluebeam>ASTA>ALICE by William Thamrin BIO PDF PPR VID	AI Meets CPM: Modern Scheduling for Improved Project Outcomes by planera BIO PDF PPR VID
Mon 1225-200		Foodcourt - Lunch is Being Served - Proudly Sponsored by TBD		
Mon 200-315	The Peer Review Process for Planning&Scheduling Knowledge Panel Discussion led by John Orr BIO PDF PPR VID	Practical Use of Oracle's Primavera P6 EPPM NTP to 1st Update Report BIO PDF PPR VID	Risk for the Rest of Us: Deliver Excellent Risk Briefings without a PhD! BIO PDF PPR VID	From Chaos to Control 8 KPI Transformers by John Jackson BIO PDF PPR VID
Mon 315-335		Foodcourt and Exhibit Hall - Ice Tea Break - Proudly Sponsored by TBD		
Mon 335-450	Panel Discussion Preparing Tomorrow's Schedulers Oklahoma State University BIO PDF PPR VID	Bringing Organizational Risk Patterns to Light with Portfolio Analytics Using SmartPM BIO PDF PPR VID	Secrets of Acumen: Simplify your workflow Improve your results BIO PDF PPR VID	Carson and Palmer Top Ten 2026 BIO PDF PPR VID
Mon 450-630	Networking Reception - Foodcourt and Exhibit Hall - Proudly Sponsored by ORCAS Project Controls			
Mon 630-900	Dine on Your Own - or - Dine with Your Five New Friends™			
Mon 900pm-1100pm	Smoke & Mirrors Cigar Networking Event Center Bar - Sponsored by Schedule Analyzer			

- At-A-Glance
- Late Additions and Changes
- Remind Speakers to Post PDFs
- Remind Speakers to RECORD VID
- ORCAS Happy Hour
- Have Fun! Meet Peers! Visit Exhibitors!
- Dine w/ 5 Program – Check Boards
- Ron Winter's Smoke & Mirrors Cigar Party

January 20 Tuesday	Plenary Room A	Breakout Room B	Breakout Room C	Breakout Room D
Tue 7am-5pm		Registration at Conference Main Registration Desk		
Tue 630am-800am		Foodcourt - Breakfast is Being Served - Proudly Sponsored by Zachry		
Tue 630am-630pm		Exhibit Tables and Internet Cafe are Open		
	Mini-Course by FRED What the Contractor Desires	Ready Room and Green Room for Speakers	Ready Room and Green Room for Speakers	Ready Room and Green Room for Speakers
Tue 800-925	Keynote by Rachael Ferrera of Zachry Corp. Building a Framework for Change			
	BIO PDF PPR VID			
Tue 925-945		Foodcourt and Exhibit Hall - Coffee Break Proudly Sponsored by TBD		
Tue 945-1100	Innovation Track Panel Discussion Scheduling AI - Where are We Now	Focus on Software Track Ron Winter Upon Microsoft Project A "How To" Session	Focus on Software Track Comparing GAO and DCMA Procedures for Assessing Schedules	Litigation Track Litigation Track Keynote by Daniel Lund, III, Esq. Phelps Dunbar, New Orleans
	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID
Tue 1100-1110		Free Float		
Tue 1110-1225	Go Ask ALICE When CPM meets AI: A New Era of Schedule Optimization & Efficiencies	Ron Winter Upon Benchmarking Planned versus Actual Relationships	Update Upon GAO Scheduling Guides	Update Upon Comparing Three Softwares Bruce Betz
	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID
Tue 1225-200		Foodcourt - Lunch is Being Served - Proudly Sponsored by TBD		
Tue 200-315	Carson City Shootout PANEL led by Chris Carson	TBD	TBD	Follow the Curve: Forecast/Track Revenue/Cost/Workhours in P6 by Martin Olgren
	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID
Tue 315-335		Foodcourt and Exhibit Hall - Ice Tea Break - Proudly Sponsored by TBD		
Tue 335-450	Carson City Shootout Part 2	Next Level Planning and Scheduling Efficiency	TBD	Nodes&Links Advanced Scheduling Capabilities Enabled by Modern Technology
	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID
Tue 450-630		Networking Reception - Light Dinner - Foodcourt and Exhibit Hall - Proudly Sponsored by TBD		
Tue 700-900PM		Evening Excursion - White Rabbit Theatre Magic Show - Sponsored by TBD		
Tue 900-midnight		LATE Evening Event (?Bowling?) - Sponsored by TBD		

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- Remind Speakers to Post PDFs
- Remind Speakers to RECORD VID

- Unclaimed Happy Hour
- Have Fun! Meet Peers! Visit Exhibitors!
- White Rabbit Magic Theatre
- Late Night on your own

January 21 Wednesday	Plenary Room A	Breakout Room B	Breakout Room C	Breakout Room D
Wed 630-900		Registration at Conference Main Registration Desk		
Wed 630-800		Foodcourt - Breakfast is Being Served - Proudly Sponsored by TBD - <u>VOTE for GREAT GRAPHICS</u> - <i>planara</i> was Best wins FREE Registration 2026		
Wed 630a-500p		Exhibit Tables and Internet Cafe are Open		
	Litigation Track Mock Trial 	Focus on Software Track BIO PDF PPR VID	Focus on Software Track BIO PDF PPR VID	Theory to Practice Track BIO PDF PPR VID
Wed 800-915				
Wed 925-1040	1776 to 2026 How the Law Evolves <u>BIO</u> <u>BIO</u> <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	BIO PDF PPR VID	BIO PDF PPR VID	BIO PDF PPR VID
Wed 1040-1100		Foodcourt and Exhibit Hall - Coffee Break - Proudly Sponsored by TBD		
Wed 1100-1215	PANEL Discussion by The Litigation Team <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Oracle Town Hall <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Risk, Acceleration and Forensics: How Zachry Construction utilizes Deltek Acumen Fuse in Project Scheduling <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Digital Capability to Business Impact Deploying Advanced Scheduling and AI by Greg Lawton of Nodes & Links <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>
Wed 1215-145		Foodcourt - Lunch is Being Served - Proudly Sponsored by TBD - <u>GREAT GRAPHICS</u> Winner Announced - Best wins FREE Registration 2027		
Wed 145-300	The Dispute Report Carson and Betz <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Deltek Town Hall <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	TBD <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Building Buy-In for Realistic and Reliable Project Schedules by Josh Wollan of Zachry <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>
Wed 300-310		Free Float		
Wed 310-425	Ethics and the Expert Panel by Judge Marshall <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Elecosoft Town Hall <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Latest on AACE 29RP-03 There is a LOT of NEWS <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>	Construction Scheduling is the Best Job in the World! by Kevin Elvrum and Ron Winter <u>BIO</u> <u>PDF</u> <u>PPR</u> <u>VID</u>
Wed 425-500-???	Dinner with the Judge at TBD	Farewell with Exhibitors at TBD Bar - Proudly Sponsored by TBD		TBD
Next Year	See You Next Year - January 22, 2027 - Keep Registered for Dates and Location			

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Who are We?

- CCC is practitioners of Planning & Scheduling
- CCC includes USERS of various software
- Software is but one tool used by Practitioners

Let's not let our intros Drag on

