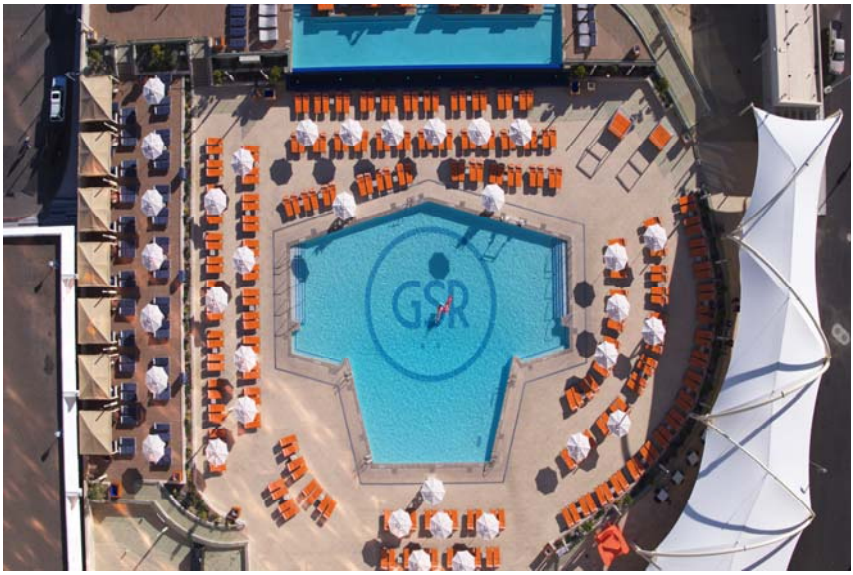
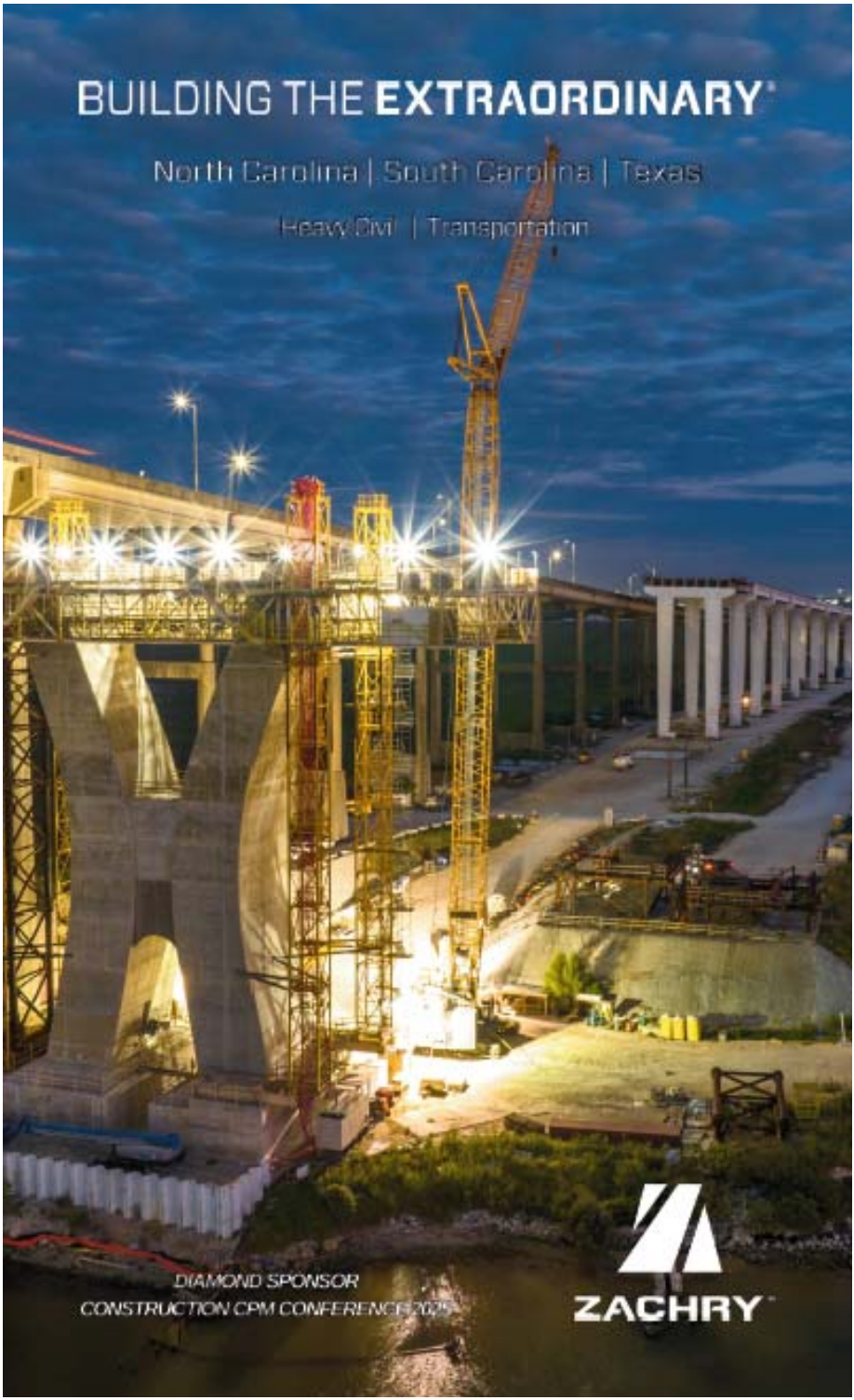
Welcome to
Construction CPM Conference
Grand Sierra Resort Reno NV
January 18 - 21 2026




BUILDING THE EXTRAORDINARY®
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DIAMOND SPONSOR
CONSTRUCTION CPM CONFERENCE 2025
ZACHRY®

Welcome

to the

Construction CPM Conference

A word from our founder:

"Welcome to the only conference where the focus is on maximizing time efficiency in construction projects. Our goal is to provide:

- training in a variety of software products so that you may go home conversant in three or more,
- classes on advanced theory in both planning & scheduling, and extensions in risk, cost, EVM, CAD, BIM, litigation and other bleeding edge topics,
- a place to showcase project success stories with especial attention to lessons learned, and
- an entertaining backdrop for networking and socializing with your colleagues in our field of practice.

The success of our conference is yours. I would like to thank all of our attendees, speakers, exhibitors and sponsors for making this the industry event to support and attend. While we are not technically an organization, your year-round activities creating and contributing to our social media sites make you all members. I have been truly honored to be able to assist our community with your Construction CPM Conference."

Fredric Plotnick

CCC 2026

Live and Virtual

Live at the
Grand Sierra Resort, Reno NV
January 18 to 21, 2026
Ormandy Meeting Room to be Simulcast
to share with colleagues

Go To https://constructioncpm.com/SIMULCAST.pdf

PASSWORD is RENO

Watch Sessions from your hotel room
Invite colleagues back home to tune in for FREE

These and Other Sessions to be Recorded
for you and colleagues after our event at
http://constructioncpm.com/At-A-Glance/at_a_glance2026.htm

BIO PDF PPR VID

View 2021-22 Recordings some with Live Q&A at
http://constructioncpm.com/At-A-Glance/at_a_glance2022.htm
As well as many Oldies from Past CCC Years

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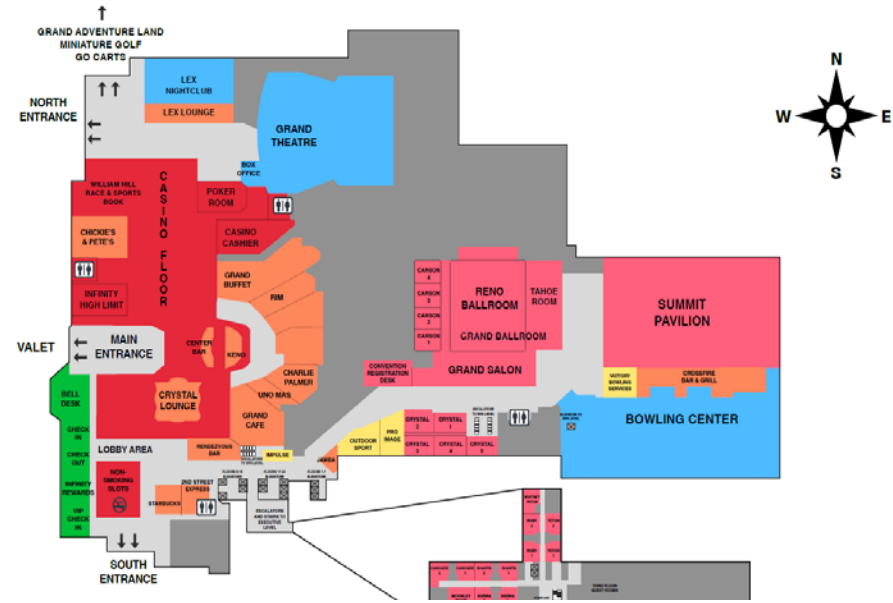
See you again
Date and Venue

"still under negotiation"

share your ideas for date venue budget with FRED

WATCH FOR ANNOUNCEMENT SOON
at www.ConstructionCPM.com

Maps of Grand Sierra Resort



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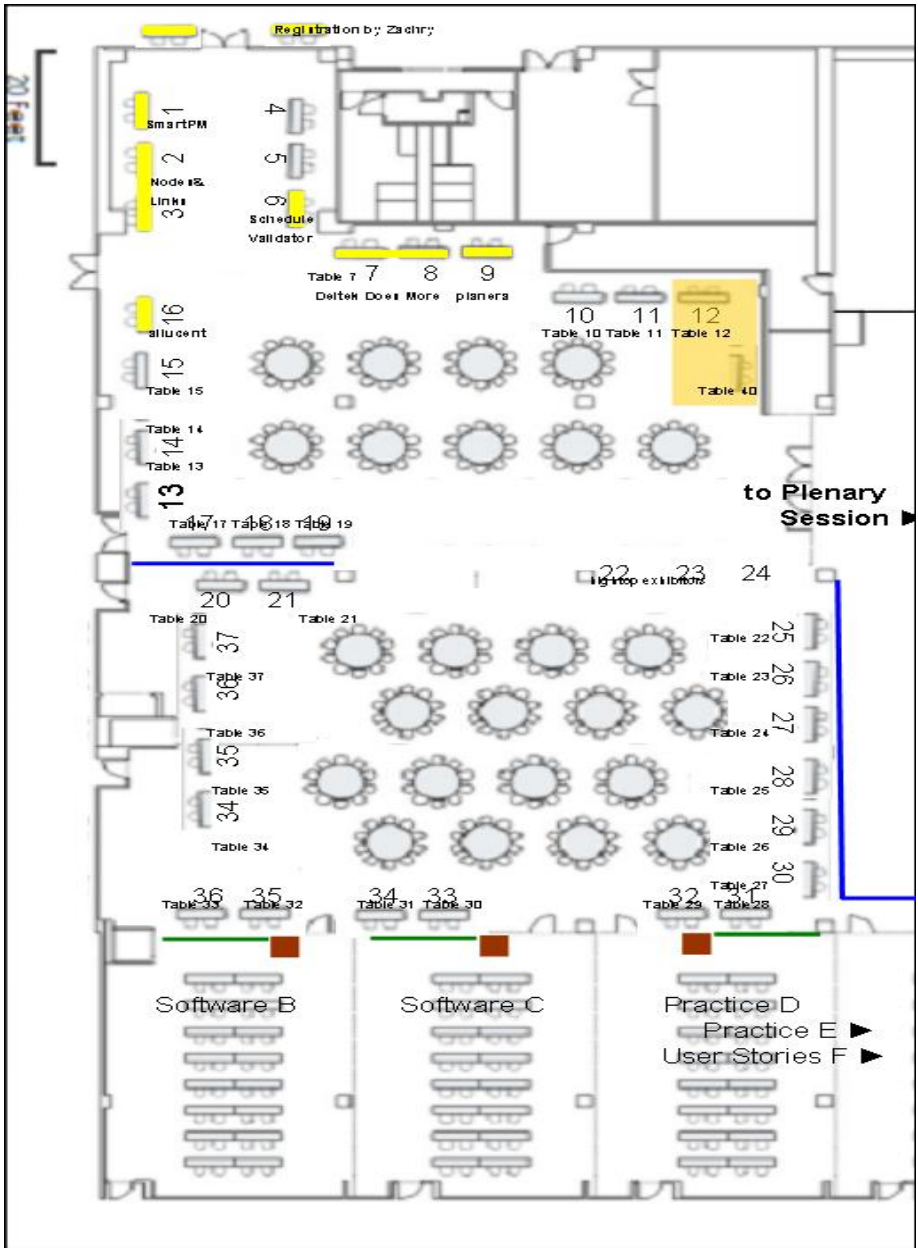
Conference Floor Layout

Breakfasts, Breaks, Lunches and Receptions

Enjoy Fine Food & Beverages with our Exhibitors

"Kick the Tires" of Competing Products at One Location



List of Exhibitors and Sponsors

Exhibit Tables		Ad on Page
01	SmartPM	p35
02-03	Nodes&Links	p25
06	Schedule Validator	p09
07-08	Deltek	p26
09	planera	p21
16	allucent	p28

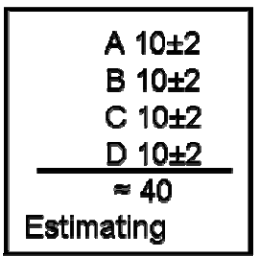
Diamond Sponsor is Zachry Construction Corp. p02
Monday Breakfast by Deltek p39
Monday Reception by ORCAS p08
Monday Cigar Reception by Schedule Analyzer p16
Tuesday Breakfast by Zachry p02

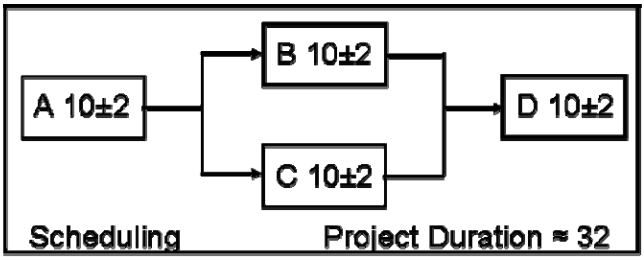
ADDITIONAL EXHIBITORS MAY BE ADDED

after we go to press - view www.constructioncpm.com/exibit2026.php

FRED says:

CPM is not rocket science





that is only calculus

CPM is much more complex mathematics

now you understand RISK

see us at Booth 6

Sunday Program

3 – 9 pm	**Registration - 3rd Floor Ballrooms**
3 – 10 pm	**Registration and Exhibit Hall – Nevada Ballroom**
6 – 10 pm	**Welcome Reception – Nevada Ballroom**

Monday Program

6:30 – 8 am	**Hot Breakfast – sponsored by Deltek**
8 – 9:15 am	**Opening Remarks and Keynote Presentation**
	Dan Patterson Physics of Project Mnnagement
9:15 – 9:45 am	**Coffee Break**
9:45 – 11 am	**Breakout Sessions**
Plenary A	**Theory to Practice Keynote - Panel Discussion**
Breakout B	**What's New in P6 and Oracle Primavera Cloud**
Breakout C	**Mastering Out-of-Sequence Progress**
Breakout D	**How Does the End Date Mysteriously Stay?**
11:10 am – 12:25 pm	**Breakout Sessions**
Plenary A	**Real World Project Modeling in Aurora**
Breakout B	**Using P6 Professional Download to 1st Report**
Breakout C	**Building a Baseline-Quality Bid Schedule:**
Breakout D	**AI Meets CPM: Modern Scheduling**
12:25 – 2 pm	**Lunch served in Symphony Ballroom**
2:00 -3:15 pm	**Breakout Sessions**
Plenary A	**The Peer Review Process**
Breakout B	**Using P6 Professional NTP to 1st Update Report**
Breakout C	**Risk for the Rest of Us:**
Breakout D	**From Chaos to Control**
3:15 – 3:35 pm	**Afternoon Break**
3:35 – 4:50 pm	**Breakout Sessions**
Plenary A	**Preparing Tomorrow's Schedulers**
Breakout B	**Bringing Organizational Risk Patterns to Light**
Breakout C	**Secrets of Acumen: Simplify your workflow**
Breakout D	**Carson and Palmer - Top Ten 2026**

Menu by ***Chef of Grand Sierra Resort***

WELCOME RECEPTION byASTA 6:00-10:00PM Sunday January 18

Fill your belly after a day of travel or resort vacation fun

Cold Hors D'oeuvres: Tomato Basil Bruschetta with Balsamic Glaze , Whipped Goat Cheese Crostini with Chopped Walnuts and Honey Drizzle

*Hot Hors D'oeuvres: Vegetable Spring Roll with Sweet Chili sauce and Spanakopit*a . You have TWO drink tickets.

Breakfast Buffet by Deltek 6.30-8:00AM Monday January 19

A Construction CPM Conference MODIFIED CLASSIC CONTINENTAL BREAKFAST Scrambled Eggs, Golden Hawaiian Pineapple, Honeydew, Cantaloupe, Seasonal Berries Assorted Croissants, Muffins, Danishes, Assorted Individual Yogurts, Orange & Cranberry Juices, Freshly Brewed Coffee and Gourmet Hot Tea

Continuous coffee with added assorted pastries to 11:15 AM

Buffet Lunch 12.25 PM Monday January 19

BOXED LUNCH choice of ITALIAN SANDWICH: Salami, Capicola, Ham on Italian Roll with Shredded Lettuce, Olives, Tomatoes, Red Onion, & Red Wine Vinaigrette; or TURKEY & SWISS SANDWICH On Ciabatta with Cranberry Mayo, Lettuce, Tomatoes, & Swiss Cheese, or ROASTED VEGGIE WRAP with Hummus on a Spinach Tortilla; BOTTLED WATER, POTATO CHIPS, CHOCOLATE CHIP COOKIE, & WHOLE FRUIT

PM Break Monday January 19

Ice Tea, Lemonade, Assorted Soft Drinks, Red Bull, Variety of Chips and Snack Bars

HAPPY HOUR RECEPTION 4:50-6:30PM Monday January 19

Light Fare and Drinks to be followed by Dine on Own or Dine with Five New Friends™

Cold Hors D'oeuvres: Antipasto Brochette with Roasted Tomato, Ciliegrine Mozzarella, Fresh Basil, Kalamata Olive Pita Chip and White Bean Hummus with Crisp Prosciuttoe;

Hot Hors D'oeuvres Vegetable Samosas with Mango Chutney and two drink tickets

Breakfast Buffet 6.30-8:00 AM Tuesday January 20

A Construction CPM Conference MODIFIED CLASSIC CONTINENTAL BREAKFAST Scrambled Eggs, Golden Hawaiian Pineapple, Honeydew, Cantaloupe, Seasonal Berries Assorted Croissants, Muffins, Danishes, Assorted Individual Yogurts, Orange & Cranberry Juices, Freshly Brewed Coffee and Gourmet Hot Tea

Continuous coffee with added assorted pastries to 11:15 AM

Buffet Lunch 12.25 PM Tuesday January 20

BOXED LUNCH choice of ITALIAN SANDWICH: Salami, Capicola, Ham on Italian Roll with Shredded Lettuce, Olives, Tomatoes, Red Onion, & Red Wine Vinaigrette; or TURKEY & SWISS SANDWICH On Ciabatta with Cranberry Mayo, Lettuce, Tomatoes, & Swiss Cheese, or ROASTED VEGGIE WRAP with Hummus on a Spinach Tortilla; BOTTLED WATER, POTATO CHIPS, CHOCOLATE CHIP COOKIE, & WHOLE FRUIT

Break PM Tuesday January 20

Ice Tea, Lemonade, Assorted Soft Drinks, Red Bull, Variety of Chips and Snack Bars

HAPPY HOUR RECEPTION 4:50-6:30PM Tuesday January 20

CUSTOM LIGHT PRE-THEATRE RECEPTION

Cold Hors D'oeuvres:Endive Cups with Roasted Beets and Feta Fig and Blue Cheese Crostini

Hot Hors D'oeuvreS: Artichoke Beignet with Tzatziki Sauce and two drink tickets

Menu by ***Chef of Grand Sierra Resort***

Breakfast buffet 6.30-8:00 AM Wednesday January 21

A Construction CPM Conference MODIFIED CLASSIC CONTINENTAL BREAKFAST Scrambled Eggs, Golden Hawaiian Pineapple, Honeydew, Cantaloupe, Seasonal Berries Assorted Croissants, Muffins, Danishes, Assorted Individual Yogurts, Orange & Cranberry Juices, Freshly Brewed Coffee and Gourmet Hot Tea

Continuous coffee with added assorted pastries to 11:15 AM

Buffet Lunch 12.25 PM Tuesday January 20

BOXED LUNCH choice of ITALIAN SANDWICH: Salami, Capicola, Ham on Italian Roll with Shredded Lettuce, Olives, Tomatoes, Red Onion, & Red Wine Vinaigrette; or TURKEY & SWISS SANDWICH On Ciabatta with Cranberry Mayo, Lettuce, Tomatoes, & Swiss Cheese, or ROASTED VEGGIE WRAP with Hummus on a Spinach Tortilla; BOTTLED WATER, POTATO CHIPS, CHOCOLATE CHIP COOKIE, & WHOLE FRUIT

Attendees with Special Needs please inform at Registration

Monday Program cont'd

4:50 – 6:30 pm **Networking Reception**

7:00 – 9:00 pm **Dine on your own or with Five New Friends**

9:00 – 11:00 pm **Smoke & Mirror Reception at Center Bar and a cigar courtesy of Ron Winter**

Schedule Analyzer

Ron Winter Consulting LLC

SmartPM®

RD CPM®

Compliance Certified

Does your software enforce Rules of Logic or just display bars?

Tuesday Program

6:30 – 8 am Hot Breakfast
8 – 9:15 am Keynote by Rachael Ferrera of Zachry
9:15 – 9:45 am Coffee Break

9:45 – 11 am Breakout Sessions
- **Plenary A** Scheduling AI – Where are We Now
- **Breakout B** Really Understanding Microsoft Project
- **Breakout C** Comparing GAO and DCMA Procedures
- **Breakout D** Litigation Track Keynote by Daniel Lund

11:10 am – 12:25 pm Breakout Sessions
- **Plenary A** When CPM meets AI
- **Breakout B** Benchmarking As-Built Lags
- **Breakout C** Update Upon the GAO Scheduling Guides
- **Breakout D** Update Upon Comparing Three Softwares

12:25 – 2 pm Lunch served in Symphony Ballroom

2:00 – 3:15 pm Breakout Sessions
- **Plenary A** Carson City Shootout led by Chris Carson
- **Breakout B** TBD
- **Breakout C** TBD
- **Breakout D** Follow the Curve: Forecast/Track in P6

3:15 – 3:35 pm Afternoon Break

3:35 – 4:50 pm Breakout Sessions
- **Plenary A** Carson City Shootout - Part 2
- **Breakout B** Next Level Planning and Scheduling Efficiency
- **Breakout C** TBD
- **Breakout D** Advanced Scheduling Capabilities

4:50 – 6:30 pm Networking Reception
7:00 –12:00 am Enjoy the Magic Show at the White Rabbit

Wednesday Program

6:30 – 8 am Hot Breakfast

8 – 10:40 am Mock Trial – Judge Marshall Presiding

10:40 – 11:00 am Coffee Break

11:00 – 12:15 pm Breakout Sessions

- **Plenary A** Discussion by The Litigation Team
- **Breakout B** Town Hall for Oracle
- **Breakout C** Risk, Acceleration and Forensics: by Zachry
- **Breakout D** From Digital Capability to Business Impact

12:15 – 1:45 pm Lunch served in Symphony Ballroom

1:45 – 3:00 pm Breakout Sessions

- **Plenary A** The Dispute Report by Carson and Betz
- **Breakout B** Town Hall for Deltek
- **Breakout C** TBD
- **Breakout D** Building Buy-In for Project Schedules

3:00 – 3:10 Afternoon Break

3:10 – 4:25 pm Breakout Sessions

- **Plenary A** Ethics and the Expert
- **Breakout B** Town Hall for Elecosoft
- **Breakout C** Latest on AACE 29RP-03
- **Breakout D** Construction Scheduling is the B Job in the World!

4:25 – 4:50pm Farewell with a sweet treat from Exhibitors

Does your software allow you to say "Start B when A 30% complete?"
Or just "Start B 10 days After Reporting A Started, even if no progress?

The oldest P6 add-on company has taught over 1,500 users how to analyzer P6 schedules. Why not join them?

20 years and counting, Schedule Analyzer Software continues to give new insights into the complex analysis of construction CPM schedules. Complete your analysis in 4 hours or less. Find out what the other party is going to complain about before they get the chance.

Best of all, do all of this at a fraction of what the others charge. Perpetual, concurrent licenses with free customer service at a third of the price. Look for our table for more important information.

Abstracts MON 8:00 to 9:15

MON 11 in Plenary A and West on Lobby Level

Opening Remarks

from our host Fred Plotnick and video address of our first leader James O'Brien

Dan Patterson on The Physics of Project Management:
Why Scheduling Hasn't Changed But Everything Else Has.

How Three Decades of Tools Led Us to the Era of Adaptive, AI-Driven Planning

MON 9:45 to 11:00

MON 11 in Plenary A

Panel Discussion: A Contractor's Perspective on the Scheduling Process

Is scheduling becoming obsolete—or is it entering a powerful new era? As AI-driven planning, advanced data management, and rapidly changing project environments reshape our industry, the role of planning and scheduling professionals is evolving faster than ever. This session explores how technology is transforming the discipline and why the demand for skilled, adaptable planners is growing—not shrinking. Join representatives from Nodes & Links / Beyond Deadlines Podcast, Planera, and SmartPM for a forward-looking discussion on how organizations can attract, develop, and empower the next generation of planning and scheduling leaders

MON 12 in Breakout B

What's New in P6 and Oracle Primavera Cloud (OPC)

Come learn about all of the major new enhancements for both Primavera P6 EPPM and Oracle Primavera Cloud that were released in 2025.

MON 13 in Breakout C

Mastering Out-of-Sequence Progress

Identifying out-of-sequence progress in the real-world can be the key to understanding disruption and productivity loss. This is a current CPM "hot topic". Now significant, new information and unusual situations involving out-of-sequence progress have recently been discovered. Last year, better out-of-sequence progress reporting using P6 software was introduced. This year learn how to add out-of-sequence progress reporting to Microsoft Project. The instructions included here are all that is needed to add this feature to any MS Project software (and for free)!

MON 14 in Breakout D

Greg Hall Upon "How Does the End Date Mysteriously Stay the Same?"

Effective Follow Up Of Windows Analysis Observations..

Does your software allow "What if More Resources?"
Marking Restraints Physical or Resource and then
Optional Suppress/Ignore Selected Resource Restraints

Continuing Education Credits

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Construction Law 21 hrs - Technology 15 hrs - Ethics 1.5 hrs
Professional Engineers may report 22.5 PDH in Model States
50 minute contact hours per NCEES
Also approved by AACE and PMI

DID YOU KNOW?

You may view sessions you missed
You may review sessions you liked
You may share sessions with colleagues at your company or tech society
http://constructioncpm.com/At-A-Glance/at_a_glance2025.htm
(but please give CCC a few weeks to load)

Latest Update from the GAO - **Read the PPR** at
https://www.gao.gov/products/gao-24-105506 for more information

MON 11:10 to 12:25

MON21 - in Plenary A

Real World Project Modeling in Aurora that Supports RDM Functionality

The Relationship Diagramming Method (RDM) & Relationship Diagramming Critical Path Method (RDCPM®) both developed by Fredric L. Plotnick, PhD., Esq., P.E., introduces many powerful concepts that should, if available in project management software, benefit the transparency and throughput of projects. However, most of the concepts developed are not yet available in project management software. In this presentation we review and describe the power and benefits of some of the RDM/RDCPM® concepts that are available in the Aurora intelligent scheduling and project management software. Aurora's real-world modeling capabilities have been created due to real-world needs and were only developed when clients realized the benefits of the functionality and were willing to put their own funds into developing the functionality. The capabilities in Aurora are all based on real-world demands and have resulted in real-world benefits to Aurora users. This presentation will show some of the benefits of these concepts and issues that arise when they are not available. Presented by Rob Richards, PhD..

MON 22 in Breakout B

Schedule Development Using P6 Professional Download to 1st Report

This session will lead attendees from download of Primavera P6 software from Oracle's website to delivery of the first report to management of the Contractor and the Owner. This session is taught by two veteran users of P6™, Hannah Schumacher, Scheduling Manager, Sundt Construction Inc. www.sundt.com and Charlie Jackson, Vice President of Project Life Span, LLC.

Many Contract Documents are now requiring the use of the latest version of Primavera software (P6™) due to its enterprise capabilities and its use of latest technologies including the capabilities to interact other software applications; therefore it is important for the Scheduler to understand how to use this software most efficiently in their battle to complete their projects in a timely manner.

Dine with Five New Friends™

Five New Friends™ is a program of the Construction CPM Conference designed to match you and "five new friends" for a dinner with other conference attendees having similar interests based upon your registration survey. While reservations are closed prior to the start of the conference, you may check at our Registration Booth, email info@constructioncpm.com or call 215-880-8899 to check for late cancellations or additional tables becoming available.

Restaurants

A wide-selection found on Restaurant Row to satisfy any craving.

- Charlie Palmer Steak Reno
- Rim Asian Bistro
- Uno Más Street Tacos + Spirits
- Chickie's & Pete's

Abstracts MON 11:10 to 12:25

MON 23 in Breakout C

Building a Baseline-Quality Bid Schedule from the Ground Up

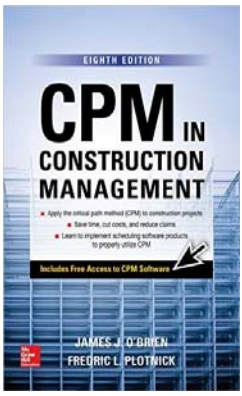
Bluebeam → ASTA → ALICE

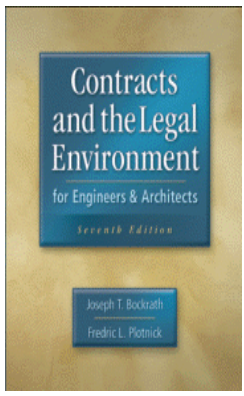
This presentation walks through a practical workflow for building a baseline-quality bid schedule from the ground up. The process begins with a quantity takeoff in Bluebeam, using PDF markups to identify scope and quantify the work. The schedule is then developed in ASTA (Powerproject) and organized into phase-based fragnets that can be directly cross-referenced to the Bluebeam markups, making the schedule easier to review, explain, and audit. After the ASTA schedule is complete, ALICE is used as an independent check to help determine whether project duration may be overly optimistic under defined crew limits. ALICE is then run to generate an optimized solution using the same constraints, and its results are compared to the original plan. Attendees will see how this combined approach can strengthen bid-time confidence and provide a structured way to compare traditional schedule development with AI-driven optimization..Presented by Will Thamrin

MON 24 in Breakout D

AI Meets CPM: Modern Scheduling for Improved Project Outcomes

Planera is a modern CPM platform built for today's construction teams, now supercharged with AI. Our AI capabilities enhance an already powerful CPM engine, helping project teams quickly analyze and assess schedules, while freeing expert schedulers to focus on what truly matters: solving problems, managing risk, and driving project success..





Abstracts MON 2:00 to 3:15

MON 31 in Plenary A

The Peer Review Process for Planning&Scheduling Knowledge

OR: Where do I find reliable information on scheduling, and how do I know it is reliable?
AACE International's Recommended Practices (RPs) establish the technical foundation of our body of knowledge. RPs undergo a rigorous review process throughout their development. John Orr, liaison between the Planning & Scheduling technical subcommittee and the AACE Technical Board, will present an overview of this peer-review process for developing RPs. He will also provide current examples of items under review and invite discussion to keep you awake on a Monday after a great lunch

MON 32 in Breakout B

Schedule Updating Using P6 Professional NTP to 1st Update Report

This session will lead attendees in the proper use of Oracle Primavera P6 EPPM from Notice-to-Proceed (or acceptance of the initial baseline schedule) to delivery of the first update report to management of the Contractor and the Owner. This session is taught by two veteran users of P6™, Hannah Schumacher, Sundt Construction Inc. www.sundt.com and Charlie Jackson, Vice President of Project Life Span, LLC.
Many Contract Documents are now requiring the use of the latest version of Primavera software (P6™) due to its enterprise capabilities and its use of latest technologies including the capabilities to interact other software applications; therefore it is important for the Scheduler to understand how to use this software most efficiently in their battle to complete their projects in a timely manner

MON 33 in Breakout C

Risk for the Rest of Us: Deliver Excellent Risk Briefings without a PhD!

A Schedule or Cost Risk Assessment can be an intimidating exercise... but it does not have to be! This session will help to demystify Risk inputs and reporting for all levels of experience. We will discuss the best methods of gathering inputs, including one vital prerequisite. Further, we will examine risk assessments in the session and gain consensus on the likely conclusions, ultimately equipping the group to be able to perform these functions in Acumen Risk while empowering analysts to brief their team using their own unique style

MON 34 in Breakout D

From Chaos to Control: The 8 KPIs Transforming Project Schedules Forever

Discover how eight transformative Key Performance Indicators—such as Schedule Quality, Finish Variance, Critical Path Progress, Execution—can shift your project timelines from unpredictable disarray to precise, proactive mastery. Attendees will gain actionable insights into implementing these metrics to forecast delays, optimize efficiency, and improve on-time delivery, ultimately revolutionizing confidence in every scheduled endeavor. Presented by John Jackson..

SmartPM®

see us at Booth 16

Founded in 1895, Elecosoft provides software integrated solutions to support the lifecycle of buildings and facilities across a range of industries to drive efficient operations.

Within Elecosoft product portfolio we have:

Powerproject

Powerproject is Elecosoft's award-winning planning and project management software for the built industry. Powerproject enables companies to deliver successful projects by managing productivity, risk, and resources, and reducing delays and disruptions.

- Visualize programs from day one
- Track project progress in real-time
- Improve access to critical information

Powerproject Vision

Powerproject Vision is a cloud platform to centrally manage and automate your planning and scheduling needs, so you have complete visibility of your entire portfolio from anywhere.

- Bring transparency, control and integrity to your Powerproject programs
- Centralized Schedule Management Platform
- Business Intelligence Dashboards
- Seamless User Experience

Asta Connect

Asta Connect solves the challenges of short-term, on-site planning, collaboration and daily activities progress by connecting project teams with the overall master construction schedule, capturing commitments and delivering key insights on the projects to empower decision making.

- Connect Teams
- Collaborative Planning Boards
- Transformational

elecosoft.com/us/ | inquiries@elecosoft.com | 1-855-553-2782

MON 3:35 to 4:50

MON 41 in Plenary A

Preparing Tomorrow's Schedulers Oklahoma State University

Preparing tomorrow's schedulers requires closer alignment between university courses and real project demands. This roundtable invites contractors, schedulers, and owners to discuss how CPM and project controls are actually used in the field, what entry-level staff do well, where they struggle (logic, updating, delay analysis), and to provide input on what should be covered in an introductory college-level scheduling class so graduates are better prepared to support planning, updates, and project decision-making

MON 42 in Breakout B

Bringing Organizational Risk Patterns to Light Using SmartPM

Identifying operational issues that impact company-wide performance is no easy task. This presentation will teach attendees how to leverage schedule data in mass to identify common project risks that, if understood and corrected, can have a noticeable impact on the bottom line. This session will walk users through a portfolio analysis of schedule data, revealing patterns in performance that contribute to organizational risk. Join Michael Pink and learn how identifying patterns and trends at a high- level is the most effective first step when refining schedule management strategies...

MON 43 in Breakout C

Secrets of Acumen: Simplify your workflow, Improve your results

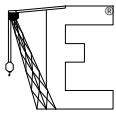
Whether you are an advanced Acumen user, or just interested in learning more about how the software works, this session is sure to provide some insights into new functionality that everyone can take advantage of. Join us for this walkthrough focusing on new and/or lesser-known features that can be used for evaluating project schedules, preparing them for a risk analysis, and detailed advancements that have been made towards better cost and schedule risk analysis..

MON 44 in Breakout D

Carson and Palmer - Top Ten 2026

the latest from our annual tag team.

Claims of Delay or Disruption?
We Wrote the Book



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www.enpromac.com info@enpromac.com 215-885-3733

Abstracts MON 3:35 to 4:50

Following Classes Enjoy Our Happy Hour Reception

-- and then Dine with Five New Friends™ -- and then --

MON 8:00 to 11:00 PM at The Center Bar

NODES & LINKS

see us at Booth 02-03

Deltek.

Powering Project Success

PROJECT & PORTFOLIO MANAGEMENT

World-class performance management, workflow, scheduling and risk management solutions to help you consistently deliver successful projects.

deltek.com/ppm

see us at Booth 7-8

Abstracts TUE 8:00 to 9:15

TUE 00 in Plenary A and West

Keynote - Rachael Ferrera - Zachry Corporation
Building a Framework for Change

This keynote explores how construction scheduling can serve as a powerful driver of organizational transformation, using principles from John P. Kotter's Leading Change. Attendees will learn how to align people, process, and planning to foster innovation, accelerate adoption, and create lasting cultural change within their organizations.

Abstracts TUE 9:45 to 11:00

TUE 11 in Plenary A

TUE11 - Panel Discussion: Scheduling AI – Where are We Now

Are you curious how today's AI-powered planning and scheduling tools perform on real-world projects? In this interactive session, attendees will put leading AI software to the test by posing real questions and challenges based on an actual project schedule. Watch as solutions from ALICE, Nodes & Links, Planera, and SmartPM respond in real time, demonstrating how their platforms generate insights, support decision-making, and address complex project scenarios. This audience-driven session offers a practical, side-by-side look at how AI can enhance planning and scheduling in today's projects.

TUE 12 in Breakout B

Really Understanding Microsoft Project

Love it or hate it, Microsoft Project (MSP) CPM scheduling software is here to stay. Many construction contracts are now mandating its use. Most people using MSP on construction projects find that MSP is fine for planning the work but very difficult to use when maintaining the status and accurately forecasting project completion. MSP can be made to properly reflect complicated status including out-of-sequence progress resembling Retained Logic. This advanced presentation will explain how to best use MSP in place of P6 or other more status-oriented scheduling software. .

allucent

see us at Booth 16

Abstracts TUE 9:45 to 11:00

TUE 13 in Breakout C

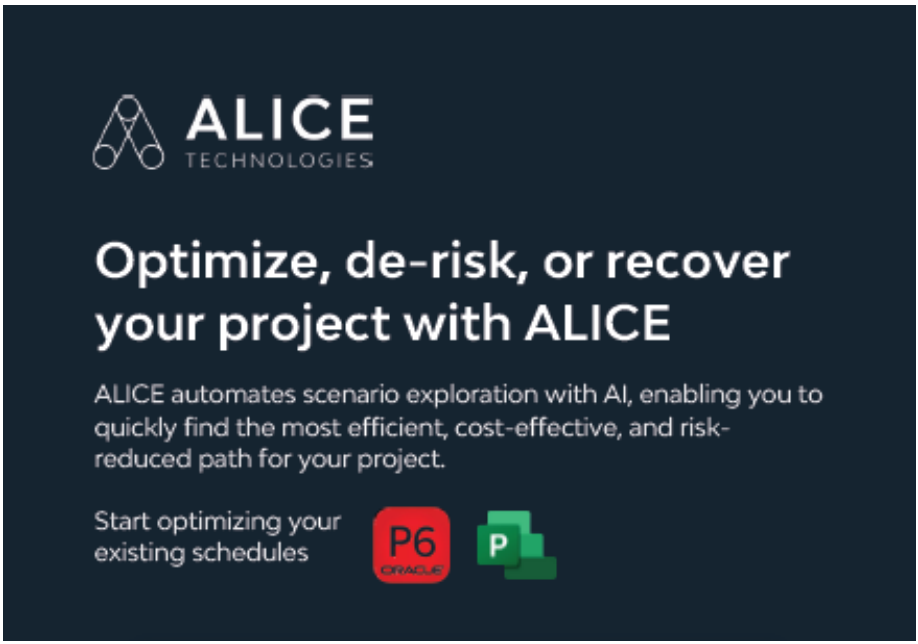
Comparing GAO and DCMA Procedures for Assessing Schedules

The U.S. Government Accountability Office and the DoD Defense Contract Management Agency both conduct health assessments of integrated master schedules. GAO's best practices and DCMA's schedule metrics are often compared with one another, but this comparison is usually taken out of context. While the procedures we use to assess a schedule's health are fundamentally similar, the purpose, scope, and results of our assessments may differ. In this year's presentation, we again compare both agencies' schedule assessment processes and how the results may affect the organizations under assessment. We also provide an update to GAO's documentation of schedule reliability assessment procedures..

TUE 14 in Breakout D

Litigation Track Keynote by Daniel Lund, III, Esq. of Phelps Dunbar,
Contracts: Spreading the Risk & Avoiding Killer Contract Clauses

Are your contracts protecting your company's work—or setting you up for trouble? Discover how to spot risky contract clauses, negotiate smarter terms, and use contracts as tools for risk management and company protection. Learn industry best practices, so you can focus on innovation—not litigation. Construction contracts are more than paperwork—they're the blueprint for risk management, protection of your company, and project success. Don't let fine print derail your next project— build your contracts for success!



Abstracts TUE 11:10 to 12:25

TUE 21 in Plenary A

When CPM meets AI: A New Era of Schedule Optimization & Efficiencies

Come see a live demo of ALICE Technologies and how it is advancing CPM practices with AI based solutions. What if Analysis, schedule visualization, deep analytics and program optimization just scratch the surface of how you can expand your current practice with technology and how it can be achieved.

TUE 22 in Breakout B

Benchmarking As-Built Lags

As-built schedules contain more than dates when an activity actually started and finished – they also contain that same information for relationships. Relationships have as-built start and finish dates. This gives rise to a different kind of schedule forensic analysis; As-Built Lag Analysis. How well are planned versus actual relationship lags managed? No one knows because no one measures them. Hundreds of papers have been written about planned versus actual activity durations. How come no one has thought to measure planned versus actual relationship durations? Now, someone has. Presented by Ron Winter.

TUE 23 in Breakout C

Update Upon the GAO Scheduling Guides

The U.S. Government Accountability Office is responsible to inform Congress of the quality of schedules for various government projects. As part of their effort to assess schedule quality, GAO has produced TWO Guides that present best practices for Planning and Scheduling. The first, the GAO Schedule Assessment Guide, identifies 10 best practices for CPM schedules. The second, the GAO Agile Assessment Guide, discusses how to apply those best practices to schedules for Agile programs. Come join the presentation and discussion relating to these best practices and how they can be applied for programs using Agile development..

TUE 24 in Breakout D

Update Upon Comparing Three Softwares Bruce Betz

Comparing Software - Our Shop Needs Folks Trained in 3 or More. In the current environment there are numerous platforms used to create Critical Path Method (CPM) schedules. Among these are: Primavera P6, Open Plan, Asta, MS Project and a host of others lesser known programs. While these platforms are each capable of useful in creating a viable CPM schedule, each does so with a degree of uniqueness. With regard to their usefulness in a claims situation, the disparities are even more pronounced. This presentation shows the similarities, differences, advantages and disadvantages of using these platforms..

Abstracts TUE 2:00 to 3:15

TUE 31 in Plenary A Ballroom
Carson City Shootout
A Panel led by Chris Carson.

TUE 32 in Breakout B
TBD

TUE 33 in Breakout C
TBD

TUE 34 in Breakout D
Follow the Curve: Forecast/Track Revenue/Cost/Workhours in P6
The CPM Schedule is one of the few Leading Indicators that a project team has access to. How has Zachry utilized the P6 Schedule to Accurately forecast the Revenue, Cost, and Workhours on our projects? By relating the remaining work items and utilizing the resource modules and excel charting, Zachry has increased the accuracy of forecasting. Presented by Martin Olgren

see us at our Smoke & Mirror Reception

Abstracts TUE 3:35 to 4:50

TUE 41 in Plenary A
Carson City Shootout - Part 2

TUE 42 in Breakout B
Next Level Planning and Scheduling Efficiency - allucent
Over the past seven years, allucent has been on a mission to optimize jobsite scheduling. Join its Co-founder and CEO, Adam Evarts, as he walks through the core principles of effective schedule creation and management. This dynamic session blends proven best practices with live demonstrations of allucent's current capabilities—plus a look at what's coming next. Topics will include P6 schedule updating within allucent, digital pull planning, weekly work planning, look-ahead and make-ready planning, constraint tracking, schedule validation, commissioning schedule integration, visual planning, and an exclusive sneak peek at Takt planning

TUE 43 in Breakout C
TBD

TUE 44 in Breakout D
Advanced Scheduling Capabilities Enabled by Modern Technology
Traditional CPM scheduling practices were developed in an era of limited computing power, manual analysis, and disconnected tools. While these methods remain foundational, they constrain the depth, frequency, and consistency of analysis required by today's complex projects. This presentation explores how modern digital technologies expand scheduling capability beyond classical CPM workflows. Topics include continuous schedule quality auditing, automated analysis of change and delay, integration of uncertainty modeling directly into core scheduling environments, and the use of data-driven techniques to inform duration uncertainty and probabilistic outcomes. The session also addresses how advanced analytics and automated reporting improve the speed, consistency, and objectivity of schedule communication across project teams and management. The focus of this presentation is capability, not deployment. It provides a technology-agnostic view of how advanced scheduling repositions the schedule as a continuously analyzed decision-support system rather than a static planning artifact.

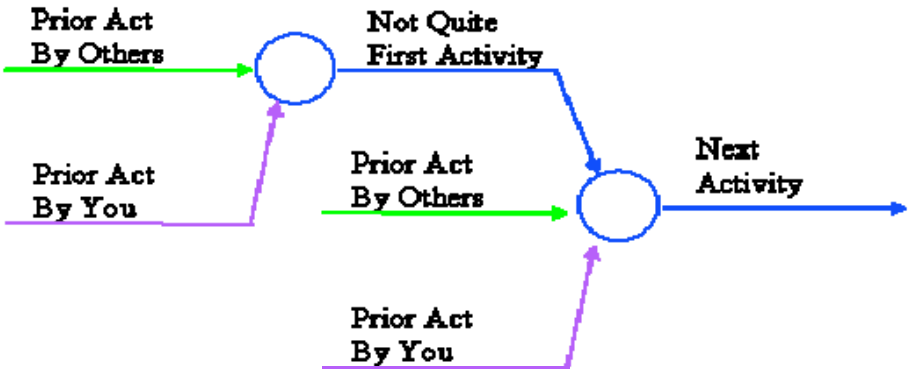
Enjoy Tuesday Evening
with the GSR Magic Show
at the White Rabbit Theatre
following our Tuesday Happy Hour

The Basics from FRED:

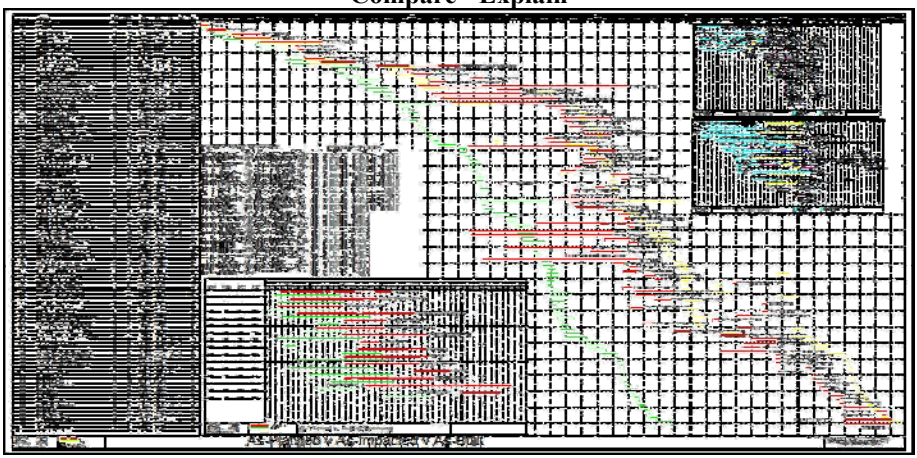
Developing Network Logic:

1. "What is your first task after NTP?"
2. "What must others do prior to you beginning said task?"
3. "What else must YOU do prior to beginning said task?"
4. "Upon completion of said task, what is your next task?"
5. "What must others do prior to you beginning said next task?"
6. "What else must YOU do prior to beginning said next task?"
7. Repeat 4 through 6 until project completed.
8. Review and repeat 1 through 7 until walk-through without significant changes.
9. Calculate the Schedule with your choice of software noting all only approximate

You now understand CPM



As-Plan Logic + As-Built Schedule + Causative Events = Impacted Schedule
Compare - Explain



You now understand Claims

Abstracts for WED 8:00 TO 10:40

WED 01 in Plenary A

The Mock Trial – Judge John M Marshall Presiding

Judge Marshall's court is again in session for this year's Mock Trial presentation. So top off your cup of coffee, be seated, and enjoy the show! Judge Marshall will teach the LAW. Two attorneys will be providing examples of trial techniques, setting traps for unwary experts. Two experts will be providing examples of bad and good behavior. One fact witness with actual knowledge will entertain as he provides the facts of the case to Judge Marshall and the jury (you!)

Abstracts WED 11:00 TO 12:15

WED 21 in Plenary A

PANEL Discussion by The Litigation Team

WED 22 in Breakout B

Town Hall for Oracle

This is a USER experience to discuss USER suggestions and concerns for Oracle software products. Come share your thoughts with other Oracle USERs..

WED 23 in Breakout C

Risk, Acceleration and Forensics:
How Zachry Construction utilizes Deltek Acumen Fuse in Project Scheduling

With projects and schedules getting increasingly complex, Zachry Construction has turned to Deltek Acumen Fuse to assist in Risk Management, Acceleration Analysis, and Schedule Forensics to aid in Schedule Quality Control and Work Planning. We will take a look at a few of the modules that Zachry Construction has implemented and how they have helped Schedule Execution.

WED 24 in Breakout D

From Digital Capability to Business Impact:
Deploying Advanced Scheduling and AI at Enterprise Scale

Many organizations invest in advanced scheduling and AI-enabled technologies but struggle to convert technical capability into measurable business outcomes. Where impact is achieved, it is typically driven by structured deployment, governance, and organizational enablement rather than the tools themselves. This presentation examines how advanced scheduling capabilities are deployed at enterprise scale within traditionally structured project controls organizations. This matrix is used to illustrate how increasing organizational maturity enables improved predictability, reduced schedule-related risk, faster decision cycles, and measurable return on investment at both project and portfolio levels. The objective is to provide attendees with a clear, actionable understanding of how to operationalize advanced scheduling capabilities and translate them into tangible project and business outcomes.

Abstracts WED 1:45 to 3:00

WED 31 in Plenary A Ballroom
The Dispute Report by Carson and Betz

WED 32 in Breakout B
Town Hall for Deltek
This is a USER experience to discuss USER suggestions and concerns for Deltek software products. Come share your thoughts with other Deltek USERs..

WED 33 in Breakout C
TBD

WED 34 in Breakout D
Building Buy-In for Realistic and Reliable Project Schedules
Big teams and complex plans often lead to misalignment and missed deadlines. This session uncovers how to bring people together, build buy-in, and keep the schedule on track. You'll leave with a simple "cheat sheet" to replicate these results in your own organization.

Abstracts WED 3:10 to 4:25

WED 41 in Plenary A
Ethics and the Expert
A Panel Discussion Led by Judge Marshall, and Closing Remarks on CCC26

WED 42 in Breakout B.
Town Hall for Elecosoft
This is a USER experience to discuss USER suggestions and concerns for Elecosoft software products. Come share your thoughts with other Elecosoft USERs..

WED 43 in Breakout C
Latest on AACE 29RP-03
There is a LOT of NEWS

WED 44 in Breakout D
WED44- Construction Scheduling is the Best Job in the World!
This light-hearted session explains to beginners why everyone likes construction CPM scheduling so much. It is very unlike other professions. There is a huge demand for the trained scheduler, and the pay is very good. The job is always challenging and endlessly evolving. You will work on a team and often without supervision (kind of 'be your own boss', but on a team with others working on the same goal). There is a lot to learn, but training, textbooks, and professional organizations such as the Construction CPM Conference are there to help you climb the latter. Best of all, you get to be a part of something great that you can point to with pride.Presented by Kevin Elvrum and Ron Winter, PSP FAACE

Grateful Acknowledgement to
Temple University for Providing Zoom and
Seven on Eighty LLC for AV Services

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Automated Project Controls

SmartPM offers real-time automated project controls that translates construction scheduling data and analytics into objective, reliable, and concise visuals all stakeholders can understand.

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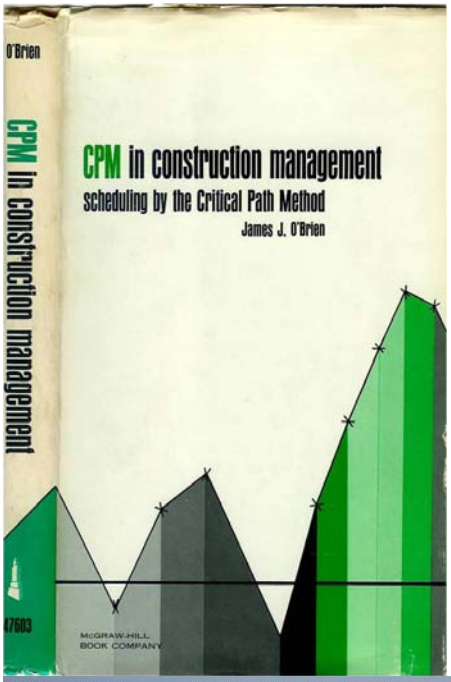
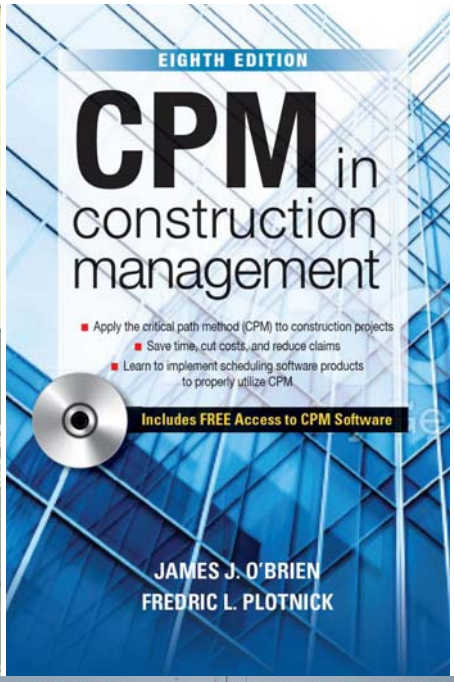
See us at Booth 1





1964 to 2026

The Industry Bible